



Undergraduate Catalog 2016-17



NORTHWESTERN
UNIVERSITY
IN QATAR

Undergraduate Catalog

2016-17

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Purpose of the Catalog

This catalog is for the academic year beginning August 1, 2016. It contains Northwestern University regulations and information about degree programs and academic resources offered at Northwestern University in Qatar, including the delivery of baccalaureate programs authorized by the University's School of Communication and the Medill School of Journalism. Also described are courses in the liberal arts offered at NU-Q, including those developed by the University's Judd A. and Marjorie Weinberg College of Arts and Sciences in Evanston.

Failure to read this catalog does not excuse a student from knowing and complying with its content. Northwestern University reserves the right to change-without notice-any statement in this catalog concerning, but not limited to, rules, policies, tuition, fees, curricula and courses. The reader is cautioned that Northwestern University is undergoing a review of proposed modifications to the curricula and courses provided at NU-Q. While the printed catalog contains the latest information available as of printing, including the proposed modifications, the ongoing review may require further changes. In exceptional circumstances, Northwestern University reserves the right, at its sole discretion, to waive any documentation normally required for admission. It also reserves the right to admit or deny a student admission whenever it believes that it has sufficient evidence for the decision.

Northwestern University does not discriminate or permit discrimination by any member of its community against any individual on the basis of race, color, religion, national origin, sex, sexual orientation, gender identity, gender expression, parental status, marital status, age, disability, citizenship or veteran status in matters of admissions, employment, housing or services, or in the educational programs or activities it operates. Any alleged violations of this policy or questions regarding the law with respect to nondiscrimination should be directed to Director of Equal Employment Opportunity and Access, 720 University Place, Evanston, Illinois 60208-1147, phone 847-491-7458; or to Human Resources for Northwestern University in Qatar, phone 974-4454-5121.

Harassment, whether verbal, physical or visual, that is based on any of these characteristics is a form of discrimination. This includes harassing conduct affecting tangible job benefits, interfering unreasonably with an individual's academic or work performance, or creating what a reasonable person would sense is an intimidating, hostile or offensive environment.

While Northwestern University is committed to the principles of free inquiry and free expression, discrimination and harassment identified in this policy are neither legally protected expression nor the proper exercise of academic freedom.

Northwestern University in Qatar

Launched in August 2008, the Northwestern University in Qatar campus in Education City, Doha offers the Northwestern University Medill School of Journalism Bachelor of Science degree program in Journalism and the Northwestern University School of Communication Bachelor of Science degree program in Communication. Liberal arts courses at Northwestern University in Qatar are also available.

Northwestern University in Qatar is a partnership with the Qatar Foundation for Education, Science and Community Development, located in Doha. The independent, private, nonprofit and chartered organization was founded in 1995 by Sheikh Hamad Bin Khalifa Al-Thani, the Father Emir of Qatar. The mission of the foundation “is to prepare the people of Qatar and the region to meet the challenges of an ever-changing world, and to make Qatar a leader in innovative education and research.” Chaired by Sheikha Mozah Bint Nasser, consort of the Father Emir, the Qatar Foundation includes more than 30 member organizations that are committed to excellence in education, scientific research and community development, Education City, the Qatar Foundation’s flagship project and home to Northwestern University in Qatar, aspires to be a center of excellence in education and research that will help transform Qatar into a knowledge-based society.

Northwestern University in Qatar is also a partner with the five other American universities located in Education City:

- Carnegie Mellon University in Qatar: offering undergraduate degree programs in computer science, business administration and information systems
- Georgetown University School of Foreign Service in Qatar: offering a major in international politics, leading to a bachelor of science in foreign service degree
- Texas A&M University at Qatar: offering undergraduate programs in electrical, mechanical, chemical and petroleum engineering
- Virginia Commonwealth University in Qatar: offering undergraduate degree programs in graphic, interior and fashion design
- Weill Cornell Medical College in Qatar: offering a six-year integrated program of study leading to an MD degree

Northwestern University in Qatar students are able to cross-register for courses at these other schools.

The Undergraduate Experience

Adhering to the same standards as Northwestern's Evanston, Illinois campus, NU-Q provides an educational and extracurricular environment committed to excellent teaching, innovative research, creative achievement and the personal and intellectual growth of its students. NU-Q is a place in which faculty and staff work closely with students and with each other, and where students at all levels interact as part of an innovative and technologically sophisticated learning community.

Northwestern's emphasis on effective communication, regardless of the field of study, fosters the ability to think analytically and write and speak clearly and persuasively. At the heart of a Northwestern education is the belief that a solid foundation in the liberal arts is essential, regardless of one's future plans. In both its academic and extracurricular programs, Northwestern encourages students to obtain a broad understanding of the world in which they live, and to cultivate the habits of critical inquiry, creativity and reflection that characterize the educated person. Toward this end, students are encouraged to pursue independent study, internships, research, study abroad and other school activities in addition to their traditional coursework.

Northwestern graduates are exceptionally well prepared for academic and career success, and many become leaders in their fields, accomplished individuals and responsible citizens.

Student Demographics

Northwestern University in Qatar follows the practice of Northwestern's Evanston campus in recruiting students of demonstrated academic achievement from diverse social, ethnic and economic backgrounds. Approximately 45 percent of NU-Q students are Qatari citizens. Other individuals are drawn from the Gulf region, Asia, North America, Europe and elsewhere, and provide new understanding and inspiration to others the community.

Historical Overview

Excellence has been Northwestern's goal since nine pioneering Chicagoans met in 1850 to establish an educational institution that would rival any in the eastern United States. That group—a physician, three attorneys, two businessmen and three Methodist clergymen—envisioned a university “of the highest order of excellence” to serve the people of the Northwest Territory. Northwestern University was officially established on January 28, 1851, when its act of incorporation was passed by the Illinois legislature.

In 1853, the founders purchased a 379-acre tract of farmland along Lake Michigan, 12 miles north of Chicago, as a site for the new university. The location so impressed founder Orrington Lunt that he wrote, “I could not rid myself of the fairy visions constantly presenting themselves in fanciful beauties—of the gently waving lake—its pebbly shore—the beautiful oak openings and bluffs beyond.”

The town that grew up around Northwestern was named Evanston in honor of one of the University's most prominent founders, John Evans. A physician and businessman, Evans provided the cash to place a \$1,000 down payment on the land and assumed

responsibility for the mortgage covering the balance. Evans was chairman of the board from the University's founding until his death in 1897.

After completing its first building in 1855, Northwestern began classes that autumn with two faculty members and 10 male students. In 1869, it enrolled its first female students, thereby becoming a pioneer in the higher education of women. By 1900, the University was composed of a liberal arts college and six professional schools, including the schools of law and medicine, with a total of 2,700 students. With the establishment of the Graduate School in 1910, Northwestern adopted the German university model of providing graduate as well as undergraduate instruction and stressing research along with teaching.

In November 2007, Northwestern University and the Qatar Foundation signed an agreement creating Northwestern's first overseas campus to offer undergraduate degree programs. Northwestern University has renewed its comprehensive agreement with Qatar Foundation in February 2016 for the University to continue offering journalism and communication programs, supported by liberal arts courses, through academic year 2027–28. Today, Northwestern enjoys a position as one of the world's leading private research universities. Approximately 17,000 full-time and part-time students are enrolled in 11 colleges and schools located on lakefront campuses in Evanston and Chicago, and about 207 students are enrolled on the Qatar campus.

Accreditation

Northwestern University is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools in the United States. Northwestern University journalism program is accredited by the Accrediting Council on Education in Journalism and Mass Communications.

Campuses

Evanston Campus

Undergraduate instruction at Northwestern takes place primarily on the Evanston campus. The Evanston schools and other institutional divisions, in order of establishment, are as follows:

- The Judd A. and Marjorie Weinberg College of Arts and Sciences (1851) offers the degree of Bachelor of Arts.
- The School of Communication (1878) with departments of communication sciences and disorders, communication studies, performance studies, radio/television/film, and theater, offers a bachelor of science in communication degree and a bachelor of arts in communication degree.
- The Henry and Leigh Bienen School of Music (1895) offers the degrees of bachelor of music and bachelor of arts in music.
- The J.L. Kellogg School of Management (1908) offers undergraduate certificates in financial economics and managerial analytics, as well as the master of business administration (MBA) degree.
- The Robert R. McCormick School of Engineering and Applied Science (1909) offers the bachelor of science degree in applied mathematics, biomedical engineering, chemical engineering, civil engineering, computer engineering, computer science, electrical engineering, environmental engineering, industrial

engineering, manufacturing and design engineering, materials science and engineering, mechanical engineering, and medical engineering.

- The Graduate School (1910) controls all advanced programs leading to the degrees of doctor of philosophy, master of arts, master of fine arts, master of public health and master of science.
- Summer Session (1920) provides summer programs for undergraduate, graduate and visiting students.
- The Medill School of Journalism, Media and Integrated Marketing Communication (1921) offers the bachelor of science in journalism degree, master of science degrees in journalism and integrated marketing communications, and undergraduate certificate in integrated marketing communications.
- The School of Education and Social Policy (1926) offers the bachelor of science in education and social policy.

Chicago Campus

Schools and institutional divisions on the Chicago campus, in order of establishment, are as follows:

- The Feinberg School of Medicine (1859) offers the degrees of doctor of medicine and doctor of physical therapy.
- The School of Law (1859) offers the degrees of juris doctor, master of laws, master of laws in taxation and doctor of juridical science.
- The School of Professional Studies (1933) is the continuing education division of the University, providing adults an opportunity to return to school part-time on evenings and weekends.

Qatar Campus

Education City is a 2,500-acre campus about 15 miles northwest of downtown Doha. NU-Q now occupies about 32,000 square feet (2,973 square meters) on the top floor of the Education City academic building housing Carnegie Mellon University in Qatar, and as well as a separate studio building that houses a television studio, black box theater, classrooms and faculty offices.

Northwestern University in Qatar's permanent home in Education City is scheduled to open in 2017. Highly regarded architect Antoine Predock has planned for more than 330,000 square feet of space, including:

- 40,000 square feet (3,716 square meters) dedicated to four video production studios
- Two 150-person lecture halls, and a black-box theater
- A 9,000-square-foot (836-square-meter) library for up to 35,000 volumes
- Office facilities for more than 50 faculty and 60 staff
- A conference center for events and special programs
- Student lounge and activity spaces
- About 400,000 square feet (37,161 square meters) of classrooms, labs, small lecture halls, and seminar rooms

The design includes gathering spaces with comfortable seating to encourage informal faculty-student and student-student interactions and an innovative museum. Video screens and other technology will allow students to use “nodes” for presentations. The largest of these areas, which collectively promote an informal learning environment for new media techniques, will be equipped with a large video wall displaying a variety of media sources and student and faculty projects.

Undergraduate Education

Admission

General Requirements for Admission

Northwestern University in Qatar attracts and enrolls a scholastically and creatively talented student body that reflects a broad spectrum of ideas, backgrounds and experiences. Together, they contribute to a diverse and intellectually enriching campus community.

Candidates for admission should demonstrate a high level of performance in curricular and extracurricular areas that indicates they will be able to succeed in a competitive academic environment. Careful attention is given to the ability of each candidate as evidenced by academic records and the results of entrance tests, as well as by indicators of character and personality. NU-Q seeks students who are committed to a broad-based education in the fields of communication, journalism, and the liberal arts. In determining whether to accept a candidate, NU-Q considers:

- Secondary school record
- College record (required for transfer candidates)
- Recommendations from school officials and other person who have information pertinent to the candidate's probable success at NU-Q
- Results of required or recommended tests (All candidates must submit either SAT (SAT with essay highly recommended but not required) or ACT with writing. Students for whom English is a second language must present the results of either the Test of English as a Foreign Language (TOEFL) or the International English Language Testing System (IELTS)).
- Candidate's written statements

- Level of proficiency in written and spoken English
- Any other information received by the University that bears on the candidate's readiness for study at NU-Q.

SAT Subject Tests

Recommended for all applicants

Three of the student's choice in three different subject areas (math, English, social sciences, natural sciences or foreign language)

Required for Home Schooled Applicants

Mathematics I or IIC and two other SAT Subjects Tests of the applicant's choice from different subject areas (i.e. not two sciences, two foreign language, or two history, etc.)

Required Subjects

A broad academic experience in secondary school is the best preparation for admission to Northwestern. Whatever fields of study students follow, the best foundation consists of reading, writing, and mathematics. The value of thorough training in fundamental subjects cannot be overemphasized.

In considering the academic record of a candidate for admission, Undergraduate Admission notes the subjects studied and the grades received. The student's record should include a minimum of 16 units. (A unit represents a course studied for one year.) The subject recommendations in the following list represent the minimum requirements for entrance to the University. Allowances are made to permit students to pursue special areas of academic interest. Most applicants present more academic subjects than the minimum.

Required Units

The 16 units are divided among the following academic areas:

- 1 English: 4 units
- 2 Foreign language: 2 to 4 units
- 3 Mathematics: 3 to 4 units
- 4 Laboratory science: 3 to 4 units
- 5 History/social studies: 3 to 4 units
- 6 Electives: 1 to 3 units in the above academic areas

Students preparing for college are strongly advised to take four years of work in English with as much emphasis on composition as the curriculum allows. Two units of the same foreign language should be taken; three or four years are strongly recommended.

Admission Procedure

To be considered for admission to Northwestern, candidates must complete the following three steps:

- Complete both the Common Application and the Northwestern University Writing Supplement. You may apply online at www.commonapp.org. Applications for admission may be submitted before candidates take the standardized tests required for college admission.
- Arrange with the officials of their high school to complete and forward the Secondary School Report to Undergraduate Admission. All candidates should have their records through the sixth semester sent to Northwestern as early in the senior year as possible.
- Take standardized tests as described on page 6.

Advanced Placement

In nearly all areas Northwestern awards credit for Advanced Placement Examination scores of 5; in some cases credit is also awarded for scores of 3 and 4. Specific questions concerning Northwestern's advanced placement policies should be addressed to NU-Q Academic Affairs. Northwestern awards credit for

distinguished performance on the British General Certificate of Education (A-Level) Examinations, the higher-level examinations of the International Baccalaureate, and certain other foreign university entrance examinations (e.g. French Baccalaureate)

Northwestern also recognizes college credits earned by students before entering the University as freshmen. To qualify for such recognition, the courses must be similar to courses offered at Northwestern, must have been taken at a college or university whose accreditation is recognized by Northwestern, must not have been submitted in partial fulfillment of the normal secondary school graduation requirement, and must have been given on the campus of a college or university and taken primarily by bona fide college students (i.e., high school graduates pursuing a college degree). If candidates have taken college courses that do not qualify for credit under these conditions, they should take Advanced Placement Examinations in the appropriate subjects.

Transfer Candidates

Students may be considered for admission as transfers from another college or university provided they have completed one full year of university studies by the application deadline, are in good standing at their postsecondary institution, and have maintained at least a B average in rigorous academic courses. If students have been enrolled full-time at any institution except Northwestern, they cannot be considered for freshman admission and must meet the criteria to apply as transfer candidates. Transfer students must complete at least the last 16 semester courses and four full-time semesters in residence at NU-Q to be eligible for a bachelor's degree. Given the sequential nature of the NU-Q curricula in communication and journalism, it is likely that most transfer students would require more than four semesters to earn a degree at NU-Q.

Transfer Admission Procedure

To be considered for admission, transfer students must complete the following steps:

- Complete the Common Application and the Northwestern University Writing Supplement. Submit both online at www.commonapp.org.
- Arrange with the officials of the high school to forward the complete high school report to the Undergraduate Admission.
- Submit results of the SAT or the ACT Plus Writing.
- Arrange with the registrar of each college previously attended to forward transcripts of record to the Undergraduate Admission.
- Request a statement of good academic and social standing from the dean of students at the college from which the student is transferring.
- Submit application for admission before the February 1 deadline. Northwestern University in Qatar enrolls transfer students in the fall semester only.

Evaluation of Credits

An official evaluation of credits earned will be made by Student Records when an admitted student matriculates. Contact student.records@qatar.northwestern.edu for more information.

Financial Regulations

Tuition and Fees

Undergraduate Tuition

Full-time registrations is 3 to 5.5 units of credit in a semester. Students taking more than 5.5 units or fewer than 3 units may be subject to a per unit charge.

Tuition and fees are listed on the NU-Q website. Rates are subject to change without notice, and increases should be expected in subsequent years. For tuition purposes, “course” refers to course credit. Some course offerings carry more than 1 course credit.

Other Fees

Tuition deposit (nonrefundable; new students only) \$400 (QAR1,456)

Application fee \$75 (QAR273)

Late payment penalty fee: \$300 (QAR1,092)

Student Travel fee: \$137 (QAR500)

Bills and Payments

Bills will be sent out at the end of drop/add for each semester and are due 30 days from the date of issuance.

Failure to receive bills is not sufficient cause to extend due dates. Account statements are emailed to students by the Business & Finance Office on the 10th day of each month.

Financial Obligations

Students whose University bills are overdue may not be given an academic transcript until all financial obligations are paid in full. Students whose accounts are overdue must pay a late-payment penalty of 1,092 QAR (US \$300). The registration of a student whose bills are past due may be cancelled or blocked. Each student is liable for any costs associated with the collection of his or her past-due account.

Changes of Registration: Refunds

No refund or bill reduction is made on any course dropped after the seventh day of classes in the semester.

Withdrawal from the University: Refunds

Students who withdraw from NU-Q must immediately file a withdrawal form, available at Student Records. The completed form, bearing the required signatures, must be filed at Student Records.

Tuition deposits are not refundable under any circumstances. Tuition, less the tuition deposit, and refundable fees are refundable depending on the percentage of time the student was enrolled in the semester. The following policy applies to withdrawals:

- When or before the first 10 percent of the semester has elapsed, 100 percent of the tuition (less the deposit) is refunded.
- After 10 percent but not more than 25 percent of the semester has elapsed, 75 percent of the tuition is refunded.
- After 25 percent but not more than 50 percent of the semester has elapsed, 50 percent of the tuition is refunded.
- After 50 percent of the semester has elapsed, no refunds are given.
- Financial aid recipients who withdraw from NU-Q may be required to return a portion of their aid. Details may be obtained from the NU-Q Student Finance Manager.

Undergraduate Registration Requirement Summary

The Undergraduate Registration Requirement (URR) applies to undergraduate students seeking a bachelor’s degree and must be completed in addition to the degree requirements established by the school faculties. The URR is predicated on the principle that when a student receives a bachelor’s degree from Northwestern University Qatar (NU-Q), the majority of the student’s academic work is completed at Northwestern University Qatar. NU-Q students who cross register for courses at Education City (EC) branch campuses, however, may count those credits as Northwestern University in Qatar (NU-Q) residency credits up to a maximum of eight (8) units of credit. The maximum allowable number of cross registered units of credit in one semester is two (2). NU-Q requires thirty two (32) units of credit for degree attainment based upon the current NU-Q use of semesters rather than quarters. Students are required to be registered in their final semester at NU-Q. Exceptions must be approved in advance by the Associate Dean for Academic Affairs. The NU-Q URR

establishes the following semester and course credit requirements:

URR for First-Time NU-Q Freshmen	
Degree Type	4-Year Degree
Semesters at Northwestern*	6 semester
Earned Northwestern Credits	24 semester units

- * 1. Three (3) NU-E quarter units equals 2.1 NU-Q semester units.
- 2. A student attending NU-E must complete a minimum of 3 courses per quarter to fulfill one NU-Q semester of the NU-Q residency requirement.

URR for Transfer Students	
Degree Type	4-Year Degree
Semesters at Northwestern	4 semester
Earned Northwestern Credits	16 semester units

For the purpose of counting toward the URR, a “semester” at NU-Q requires:

- being under the supervision of Northwestern faculty and, as appropriate, faculty members in EC branch campuses, and
- registering for and completing classes worth at least 2.00 units of credit in a term, and
- receiving any of the following grades in credit-bearing classes: A, B, C (including pluses and minuses), D, F, P, N, X, Y, K or W.

Most study abroad and transfer credit do not count toward either requirement of the URR.

There are two (2) exceptions:

1. Completion of Northwestern study abroad programs that offer courses with Northwestern course numbers and the “-SA” course suffix count toward the URR as long as all other provisions are met.
2. NU-Q students who cross register for courses at Education City branch campuses

may count those credits as NU residency credits up to a maximum of eight (8) units of credit.

Academic Regulations

Registration and Credit

The dates of registration for each semester are announced in advance. Late registration is permitted only through the fifth full day of classes in any semester. Credit is not given for work in a course in which a student is not properly registered. Duplicate course entries remain on the student's permanent record and are used to calculate the cumulative grade point average. However, credit is awarded only once.

Credit is not given for certain courses that are prerequisites for a more advanced course if the prerequisite is taken after the more advanced course has been completed. Waiver of prerequisites for admission to courses may be obtained from the instructor concerned or the program in which the course is offered.

Students may not enroll in more than four semester courses, except by permission of the academic adviser. This regulation applies to total credit for courses taken in other institutions in addition to credit obtained in residence at NU-Q. Students who take more than 5.5 units of credit will incur additional charges. Students in their last year who do not need 3 units of credit for a semester may take fewer than 3 with permission of their academic adviser.

Failure to read the registration information does not excuse students from compliance with the information and regulations stated therein.

Changes of Registration

Changes in registration in fall and spring semesters are subject to the following provisions:

- In no case may a course be added after the fifth day of classes. No course may be dropped after the ninth Thursday of classes.
- Undergraduate students may change registrations from grade to the pass/no credit (P/N) option or vice versa through the fifth Thursday of the semester. Check regulations of the Medill and School of Communication programs for specific information on the P/N option.
- To add a class, students must log on to CAESAR and add the course to their record. Some classes require special permission; see the class schedule for specific course information.
- To drop a course, students must log on to CAESAR and drop the course from the record through the first Thursday of the semester. In most cases, no special consent is required. Academic adviser consent is required between the second Sunday through the ninth Thursday of the semester.
- A course dropped by the drop deadline does not appear on the permanent academic record, and no grade is recorded.
- Failure to drop a course within the time allowed is regarded as a failure and is recorded with a grade of F.

(See also, Withdrawal from the University: Refunds and Change of Registration: Refunds under Financial Regulations.)

Pre-Matriculation Credits

Students who clearly demonstrate the capacity for upper-level course work will ordinarily be granted credit and advanced standing at the discretion of the Academic Dean. Any credits received for academic work completed before enrolling at NU-Q are considered "pre-matriculation credits."

Students who took college courses while still in high school may request transfer of credit for those courses. Credit is awarded only for those courses taken at a college with regularly enrolled college students.

NU-Q does not grant credit for international diplomas as a whole—instead, credit is awarded for each approved subject. For possible credit from international systems, students may contact a professional academic equivalency service, such as the World Educational Service and request for an evaluation report to be sent to Student Records for granting possible credits. New students should meet with their academic advisers upon arriving at NU-Q during orientation week to confirm placement based on their credits.

Advanced Placement, International Baccalaureate and British Advanced Level exam credit

For communication majors, up to 4 NU-Q units of exam credit (AP, IB and A Level subject exam) may be applied to elective and distribution (out of major) requirements. For Journalism majors up to 4 NU-Q units of exam credit (AP, IB and A Level subject exam) may be applied to elective and distribution requirements (literature, history, political science, economics, math/science, statistics, art/art history, religion/philosophy). For Journalism majors of the 4 units of exam credit, up to 1 unit A Level subject credit may be applied to the 5-course concentration.

Transfer a Non-Northwestern Credit

Students who are approved for summer programs at other accredited institutions can transfer credit for that work to Northwestern, provided the course of study was pre-approved by their Adviser and Associate Dean for Academic Affairs. A national accrediting body must accredit the transfer institution; consult the Northwestern University Study Abroad website

to confirm that it is accredited. Only courses with a grade of C or better will be accepted in transfer. Transfer credit accepted from another institution will be reflected on the Northwestern University transcript as a transfer grade, not the actual grade received at the other institution. This grade will not be used in calculating the Northwestern GPA. No transfer of credit is allowed for grades of P or S. Awarded credits may vary based on the number of credits earned in the other institution.

Program Transfers

Students who wish to transfer between the journalism and the communication programs must have a program transfer approved by the directors of the two programs and the Associate Dean for Academic Affairs. A return to the original school must be approved in the same way. Approval of a program transfer is usually contingent on satisfactory performance in the original school.

Students who wish to transfer to a school on the Evanston campus must apply to the Undergraduate Admission in Evanston as transfer students.

Withdrawal from the University

Students who wish to withdraw from Northwestern University in Qatar after registering for classes in any semester must file a withdrawal form (available at Student Records). The withdrawal takes effect the day the completed form, bearing the required signatures, is received at Student Records. Students who have taken the final exam may not withdraw and must take the grade they earned. (See also *Withdrawal from the University: Refunds under Financial Regulations.*)

Readmission and Re-entry to the University (FRET)

Students who have not registered for one or more semesters of an academic year must file at Student Records an application to re-enter

no later than six weeks before the first day of registration of the semester in which they plan to return. This is not required from students who did not register for the Summer Session.

Students must obtain advance approval from their academic adviser if they wish to transfer credit for work taken elsewhere during an absence from Northwestern. An official signed and sealed transcript of that work must be furnished to Student Records before the end of the next semester in residence at Northwestern, or credit for such work is not allowed.

If a student interrupts a program of study for an extended period of time and if degree requirements are changed during this period, the new requirements normally must be met. Any modification of the requirements is made by the appropriate administrative officers of the school in which the student is registered. If a leave lasts for longer than five years, a student will have to re-apply to the University.

Work at Other Institutions

After enrolling at NU-Q, students who want to study at other accredited institutions and transfer credit for that work to NU-Q must obtain advance approval of their proposed study. Forms for obtaining such approval are available from an academic adviser.

If courses are taken elsewhere during an absence from Northwestern (or during the summer), an official transcript of the work must be on file in Student Records before the end of the next semester in residence at Northwestern, or credit for such work is not allowed.

Students may not register concurrently at NU-Q and at another institution and receive transfer credit for work taken at the other institution unless permission is granted in advance by the director of the student's program.

Application for a Degree Petition to Graduate

Students must file a degree petition in Academic Affairs one calendar year before anticipated graduation.

Early Graduation

Students who desire to graduate early must notify their Academic Adviser in writing at least two semesters before the proposed date of graduation.

Academic Advising

Academic advising is an essential component of an undergraduate education. All first-year students are assigned an academic adviser in Academic Affairs. The adviser offers support and guidance, and is a valuable source of information regarding courses and academic goals. First-year students are required to meet with their advisers no fewer than three times during the first semester.

Helping students make the most of their time at the University, advisers assist students with a variety of issues, including course planning, degree requirements, registration, study abroad, inter-school transfers, petitions to graduate, and resources within and outside NU-Q.

Classification of Students

Students are classified as follows:

- Senior: has 22+ units
- Junior: has 14–21.99 units
- Sophomore: has 7–13.99 units
- Freshman: has 0–6.99 units

Student status is defined as follows:

- Full-time: enrolled in at least 3 semester courses or the equivalent
- Half-time: enrolled in at least 2 but fewer than 3 semester courses or the equivalent
- Part-time: enrolled in fewer than 2 semester courses or the equivalent (also referred to as less than half-time)

Grading Policies

The following grading system is used in computing the grade point average:

Grade	Grade Points
A	4.0
A-	3.7
B+	3.3
B	3.0
B-	2.7
C+	2.3
C	2.0
C-	1.7
D	1.0
F	0
X	0 (Failed to earn credit: missed final examination)
Y	0 (Failed to earn credit: work incomplete)

The following notations are ignored in computing the grade point average:

P	Pass with credit
N	No grade, no credit
K	In progress
T	Transfer grade
S	Satisfactory: noncredit course
U	Unsatisfactory: noncredit course
W	Withdrawn by permission

Pass/No Credit (P/NC)

The P (pass) or N (no credit) options allows full-time students to explore fields beyond the areas of their specializations without concern about grade point average.

Incomplete Course Work

At the end of a semester a grade of X or Y will be given if the instructor believes the student has a reasonable chance of passing the course by taking an examination or turning in the required work, or both. Students should contact Academic Affairs for regulations concerning X and Y grades.

If a grade of X or Y is to be changed and credit established, the deficiencies must be made up before the end of the next semester in which the student is in residence in any school of Northwestern, or within one year after the course was offered if the student is not in residence, or credit is forfeited.

A notation of K must be resolved before graduation. An unresolved K will be changed to Y and the grade point average recomputed.

Required First Year Courses

In addition to meeting major requirements in Journalism or Media Industries and Technology, all first-year students are required to enroll in and complete English 103-1 and English 103-2, which comprise the school's first year writing program. Students may not waive, test out of, substitute AP or other pre-college credits or petition for an exemption to the writing requirement. Writing is a fundamental element of education for which the combined practice of reading and writing are irreplaceable. All first-year students, regardless of major, must also enroll in and complete INTERDIS 201-0 Mass Media and Society, JOUR 202-0 Journalism in the Digital World and MIT 220-0 Analyzing Media Texts.

Regular Examinations

Regular course examinations are held during the last week of each semester at the times indicated in the semester class schedule. Summer Session examinations are usually held at the last class meeting. Students are responsible for knowing the time and location of each examination. Early examinations are not permitted. Permission to be absent from the final examination is given by the instructor only for causes beyond the student's control. Normally, such permission must be secured in advance of the date of the examination. Any deficiency must be made up before the end of the next semester in which the student is in residence in any school of Northwestern, or

within one year after the course was offered if not in residence, or credit is forfeited. Final exam conflicts will be resolved on an individual basis. It is the responsibility of the student to inform Student Records no later than the end of week eight that a conflict will exist.

Makeup of Course Work and Examinations

All undergraduate students in residence in any school of Northwestern University, including NU-Q, must make up grades of X (absent) and Y (incomplete) before the end of the next semester, or credit is forfeited. Students not in residence must make up all such grades within one year after the course was offered, or credit is forfeited. Those not in residence must also apply for any makeup examinations in advance. Permission to take a makeup examination to remove a grade of X must have the written approval of the instructor and the director of the program that offered the course. Makeup examinations are conducted early in each semester. An application for a makeup examination must be filed several weeks in advance at Academic Affairs.

Class Attendance and Absence

Students are expected to attend all sessions of the courses for which they are registered. Excessive absence is cause for failure in the course. Some courses require attendance at the first class meeting; students may be dropped for nonattendance.

Grade Reports

Semester grades can be accessed through CAESAR (www.northwestern.edu/caesar). A printout of the CAESAR record may be made for verification purposes. Notices of deficiencies in scholarship may be reported to the student before the end of the semester, but the University does not assume the responsibility of issuing such warnings.

Transcripts

Students who have satisfied all financial obligations to the University are entitled to an official transcript of their academic records, which they may order from Student Records.

Except for internal educational uses or as otherwise required by law, Northwestern issues official transcripts only upon written authorization of the student concerned. Because of the confidential nature of a student's record, telephone or verbal requests for transcripts will not be accepted. Written requests should be submitted to Student Records.

Requests for transcripts initiated by persons or agencies other than the student or appropriate educational agencies will not be filled until written authorization has been secured from the student. When these requests can be anticipated, students can avoid delay by providing such authorization in advance.

Current students can print unofficial copies of their transcripts by accessing their student records on CAESAR. Former students who no longer have access to CAESAR should consult Student Records.

Northwestern University does not release or certify copies of transcripts received from other schools or institutions. Students needing official transcripts from study abroad experiences must request such transcripts from the institution or program attended.

Access to Student Records (FERPA)

Under the U.S. Family Educational Rights and Privacy Act (FERPA), all students have certain rights with regard to their educational records. A copy of Northwestern's student records policy is available at www.registrar.northwestern.edu/academic_records/FERPA_policy.html.

FERPA grants students various rights, including the rights to:

- Inspect and review their educational records at Northwestern University
- Request an amendment of their records to ensure that the records are not inaccurate, misleading or otherwise in violation of privacy or other rights
- Consent to release or to restrict disclosure of personally identifiable information contained in their educational records, except under certain limited circumstances when, by law, consent is not required
- File a complaint with the U.S. Department of Education concerning alleged failures by Northwestern University to comply with FERPA requirements

The University's Use of Email

Email is the University's mechanism for official communication with students, and Northwestern has the right to expect that students will read official email in a timely fashion. All students are assigned a u.northwestern.edu address that is maintained in the University email directory. Northwestern provides a convenient mechanism for students who want to forward email from the University address to another email address of their choice, but students assume the risk of forwarding email. Failure to receive or read University communication that was sent to the u.northwestern.edu address does not absolve a student from knowing and complying with the content of the communication.

Faculty may use email for communicating with students registered in their classes so that all students will be able to comply with course requirements.

Academic Integrity

Northwestern University in Qatar Integrity Code

All NU-Q students are required to uphold the Northwestern University in Qatar Integrity Code that requires adherence to principles of honesty, fairness and integrity in academic efforts and related professional media, journalism and communication work, whether students are in school, on residency, on an internship or a job, or acting as a volunteer in a professional or academic activity.

Northwestern Academic Integrity Guidelines

Academic integrity at Northwestern is based on a respect for individual achievement that lies at the heart of academic culture. Every faculty member and student, both graduate and undergraduate, belongs to a community of scholars in which academic integrity is a fundamental commitment.

Students enrolled at NU-Q must adhere to the University's standards of academic integrity. Questions about the acceptability of specific behavior should be addressed to the appropriate faculty member or the director of the student's program of study. The following is a non-exhaustive list of types of behavior that violate the standards of academic integrity:

- Cheating: using unauthorized notes, study aids or information on an examination; altering a graded work after it has been returned, then submitting the work for regarding; allowing another person to do one's work and submitting that work under one's own name; submitting identical or similar papers for credit in more than one course without prior permission from the course instructors
- Plagiarism: submitting material that in part or whole is not entirely one's own work without attributing those same portions

to their correct source (material discussing the use and acknowledgment of sources is available in Academic Affairs)

- Fabrication: falsifying or inventing any information, data or citation; presenting data that were not gathered in accordance with standard guidelines defining the appropriate methods for collecting or generating data and failing to include an accurate account of the method by which the data were gathered or collected
- Obtaining an unfair advantage: stealing, reproducing, circulating or otherwise gaining access to examination materials prior to the time authorized by the instructor; stealing, destroying, defacing or concealing library materials with the purpose of depriving others of their use; unauthorized collaborating on an academic assignment; retaining, possessing, using or circulating previously given examination materials, where those materials clearly indicate that they are to be returned to the instructor at the conclusion of the examination; intentionally obstructing or interfering with another student's academic work; otherwise undertaking activity with the purpose of creating or obtaining an unfair academic advantage over other students' academic work
- Aiding and abetting dishonesty: providing material, information or other assistance to another person with knowledge that such aid could be used in any of the violations stated above; providing false information in connection with any inquiry regarding academic integrity
- Falsification of records and official documents: altering documents affecting academic records; forging signatures of authorization or falsifying information on an official academic document, grade report, letter of permission, petition, ID card or any other official University document
- Unauthorized access to computerized academic or administrative records or

systems: viewing or altering computer records; modifying computer programs or systems; releasing or dispensing information gained via unauthorized access; interfering with the use or availability of computer systems or information

It is the responsibility of every member of the academic community to be familiar with the specific policies of his or her school. A student who violates these policies may be subject to sanctions, including but not limited to one or more of the following: a letter of warning; a defined period of probation with the attachment of conditions; a period of suspension with or without the attachment of conditions; course failure; notation on the official record; exclusion from the University, with notation on the transcript; or revocation of an awarded degree.

A student may not change his or her registration in a course in which a violation of academic integrity has been alleged, regardless of whether the allegation has been referred to the designated school official. Nor may a student receive a University degree while a finding is pending or while a suspension has been imposed pursuant to a finding. Information on procedures that will be followed in cases of alleged dishonesty can be obtained from Academic Affairs. A complete statement of the University's principles regarding academic integrity can be obtained from Academic Affairs.

Academic Standing

A student's academic standing at NU-Q is determined according to the grades that the student earns. The student with a cumulative GPA of 2.0 or higher is in good academic standing.

Academic Probation

Academic probation constitutes notice of unsatisfactory academic performance; it

is a warning that minimum standards for graduation are not being met. Unless a student demonstrates significant scholastic improvement during the period of probation and thereby indicates ability to fulfill degree requirements within a reasonable period of time, the student may be dismissed from NU-Q. A student will be notified in writing no later than the middle of a term that, because of unsatisfactory work in a previous term or terms, he or she will be excluded in the event of unsatisfactory work during the term for which the notice is issued.

The following are ordinarily placed on academic probation:

- Students who have received final grades below C in two or more courses in any semester or Summer Session
- Sophomores, juniors, or seniors who have a cumulative academic record below a C average on all work attempted at Northwestern University, including Northwestern University in Qatar and cross-registration courses
- Students who have failed to complete at least 3 semester courses or the equivalent in each of two consecutive semesters
- Students who, on account of dropped courses, failure, or uncompleted courses, have failed to earn credit for an average of 3 semester courses per semester after four semesters of residence
- Students who have failed to maintain a 2.0 in MIT courses
- Students who have failed to maintain a 2.25 in journalism classes

Additional conditions of academic probation may be established as NU-Q may deem appropriate.

Removal from Academic Probation

Students on academic probation are ordinarily removed from probation if the deficiencies that resulted in probation have been remedied during the next succeeding semester in residence. Students are rarely removed from

probation on the basis of a program consisting of less than four courses graded on a basis other than the pass/no credit option.

If students on probation who receive grades of X or Y are not dismissed, probation continues until they have completed all courses or until the end of the next semester in residence, when the students' records are again subject to scrutiny.

In no case are students removed from probation at the end of a semester in which they have failed any course.

Academic Suspension or Dismissal

The following is a partial list of categories of students who may be suspended or dismissed for academic deficiencies (in every case, the decision is determined in part by the student's cumulative academic record):

- Students on academic probation whose academic performance has not improved significantly during the period of probation (which will not normally exceed two consecutive semesters)
- Students not on academic probation who fail in half the work in any semester or Summer Session
- Students who demonstrate flagrant neglect of academic work at any time
- Students who do not make satisfactory progress toward completion of degree requirements

As a matter of general policy, the probation period for a freshman may be extended to the third semester of residence if such extension appears to be in the best interests of the students and NU-Q. Such consideration is not granted to a freshman whose record clearly discloses lack of aptitude or neglect of work.

Disciplinary Suspension or Dismissal

Students suspended from NU-Q may not receive Northwestern credit for academic work at any other institution during the period of suspension.

Dean's List

The Dean's list is announced at the end of fall and spring term of each academic year.

Journalism students must take a minimum of 3 graded units (combination of NU-Q and cross-registration courses) and earn semester GPA 3.700. Students who are on residency and completed 2 graded courses may be considered for dean's list if they earn a semester GPA 3.700.

Communication students must take a minimum of 3 graded units (combination of NU-Q and cross-registration courses) and earn semester GPA 3.750. Students who are on exchange at Evanston and completed 5 graded courses may be considered for dean's list if they earn a GPA 3.750.

Graduation with School Honors

The designation of Summa Cum Laude (top 5%), Magna cum Laude (the next 8%) or Cum Laude (the next 12%), frequently referred to as Latin Honors, is awarded to the top 25% of the Northwestern University in Qatar graduating students. Latin Honors are determined by grades in all work completed at NU-Q. Latin Honors take into consideration all students within the school as a whole and do not distinguish between individual degree programs in the school, such as Journalism and MIT. Courses taken through cross registration or transferred to NU-Q from another university may count toward graduation, but may not be included in the compilation of the NU-Q grade average (GPA).

Special Academic Opportunities***Cross-Registration at other EC Campuses***

NU-Q students may cross-register for courses at other U.S. universities in Education City. Permission to cross-register is granted by Academic Affairs, which assists in the cross-registration process. Students should meet with their academic adviser to discuss cross-registration policies. NU-Q students should be aware that cross-registered courses may count towards graduation but in keeping with Northwestern University policy, do not count in the determination of the overall GPA. Students who need a record of grades received in cross registered courses should contact the host campus for an official transcript.

Study Abroad

Academic Affairs, in conjunction with Student Affairs, provides information and academic advising services to students interested in study abroad. The opportunity to study abroad can be an academically rewarding experience. Several types of study abroad programs may fit nicely within a student's academic planning. NU-Q sponsored programs—such as the Northwestern University in Evanston Exchange—provide affiliated curricula designed by NU-Q faculty to complement their academic study. Space in these programs may be limited and a variety of prerequisites may be applicable. Affiliated programs may occur throughout the year.

Some students choose to participate in non-NU-Q study abroad programs. Except under extraordinary circumstances, students may only do so during the summer. NU-Q's curriculum and course availability is carefully constructed around a commitment to fostering and benefiting from a community in which students and faculty work together to meet the school's high levels of academic expectations. Before enrolling in any summer program,

it is the student's responsibility to work with her or his academic adviser to identify possible implications for financial support, time to graduation, and the applicability of courses for transfer and/or fulfillment of NU-Q requirements.

All students approved by Northwestern to participate in an unaffiliated program are withdrawn from NU-Q while abroad. Because study abroad often requires special language or other preparation, interested students should consult with Academic Affairs early in their NU-Q careers.

Field Study and Internships

Internships and research opportunities are available to NU-Q students. The programs vary greatly; some carry academic credit and/or a stipend. Some are done in conjunction with course work, while others require full-time commitment and may involve living away from Qatar. Field study and internship opportunities are available during both the regular academic year and summer. NU-Q students may take on a full-time internship only under certain conditions, however, so interested students should consult with Academic Affairs early in their NU-Q careers.

Special Courses

Independent Study (399)

Both the communication and the journalism programs offer independent studies for qualified students. An independent study course enables a student to engage in individual special study or research and creative work. The maximum credit a student may receive for 399 (or equivalent independent study) during any one semester is 2 units.

Funding for Research and Creative Work

Northwestern University in Qatar students may apply for funds to support research and creative work. Interested students should meet with their program director to discuss possible sources of funding.

Resources and Services

Library Resources

As members of both the Northwestern and Education City community, students at NU-Q have access to a wealth of library resources and services. As one of the leading private research libraries in the United States, the Northwestern University Library System serves the educational and information needs of its students and faculty, as well as scholars from around the world. Its collection of 5 million volumes and 52 terabytes of unique digital content include a portfolio of distinguished special collections, notably the internationally recognized Africana, Music and Transportation libraries. It connects users to hundreds of scholarly databases with the most comprehensive, specialized and up-to-date information in their fields, and pursues an active role in educating faculty and students in how to make the best use of these resources. Increasingly, it is prioritizing the digitization of materials and collections in order to make them available to any user, any time.

Over eighty percent of the Northwestern University in Qatar library collection is electronic. Even so, the physical collection has grown to comprise more than 24,000 items (out of a projected 150,000 items) that support the research and curricular needs of the university's programs. The NU-Q website provides a range of electronic resources, including links to key newspapers and resources in communication, journalism and referencing. Of special note are the library's online subscriptions to Al Manhal, the world's only provider of peer-reviewed and copyright-protected Arabic publications, and Zawya.com a preeminent source of Middle East and North Africa business intelligence.

The NU-Q Library is committed to supporting academic excellence. The goal is to provide services to students and faculty that will advance each user's learning, teaching and research experience. The library partners with faculty and Student Affairs to ensure that all freshmen receive research skills classes during their first semester of study.

The Writing Center

The NU-Q Writing Center is a free resource for students. The Writing Center staff are available to help with all aspects of writing, including understanding assignments, idea brainstorming, organization, writing thesis statements, paragraph coherence and unity, research, citations, English grammar and punctuation. Most work is one-on-one. Appointments are made at the students' convenience on the Writing Center website at: <https://northwestern.mywconline.net/>

Information Technology Services

Northwestern University in Qatar Information Technology (NU-Q IT) supports the NU-Q community's use of technology.

NU-Q IT provides technology support via email, phone or in person at its Helpdesk support center office. Hours are Sunday through Thursday, 8:30 a.m. to 5 p.m. GMT+3. The support center may be reached by emailing helpdesk@qatar.northwestern.edu or by phone at 4454-5150.

The NU-Q campus is connected to the Internet via high-speed wired and wireless networks. The University's wireless connectivity allows students using laptops and wireless mobile devices to take advantage of the full range of Northwestern's online services from any campus location. Media enabled conference spaces are available for use by faculty, staff and students, and allow the community to videoconference with the Northwestern Chicago and Evanston campuses and other collaborators around the world. Additionally, state-of-the-art smart classrooms aid instruction and enrich the learning experience.

Every full time NU-Q student is provided a notebook computer upon arriving on campus. Traditional computer lab facilities are also available. Several classrooms allow an entire class to meet and work jointly with critical software programs and datasets, to scan and manipulate photos, and to develop web content and animation. Other sites, including the NU-Q editing suites and studio facilities, provide students with appropriate hardware and software to pursue high-end video and audio capture and editing. Students may check out cameras and other hardware from the NU-Q Production and Digital Media Services team to support the development of original content in a wide variety of media formats.

Northwestern also offers students helpful online services for their University needs. CAESAR (www.northwestern.edu/caesar), a self-service application, allows students to register for classes, search class schedules and course offerings, obtain unofficial transcripts, view financial aid and student account information, maintain directory and emergency contact information, and much more. The Canvas Course Management System (<http://canvas.northwestern.edu>) provides both an efficient way for instructors to manage and distribute course materials and communicate with students as well as a forum for students to communicate and collaborate online.

At the beginning of each academic year, NU-Q IT welcomes new students to Northwestern with a series of information sessions that introduce them to the University's electronic environment. These sessions prepare students to use the wide range of technology opportunities at Northwestern University in Qatar by helping them to understand Northwestern's electronic identity (NetID) and to master Northwestern University in Qatar's online resources.

Students are encouraged to review and are expected to abide by the University policies about technology rights and responsibilities found at www.it.northwestern.edu/policies.

Student Affairs

Student Affairs is dedicated to providing services that complement the student educational experience and engage the diverse community, while supporting the growth and development of the students to prepare them for future careers in the global media environment.

Student Affairs will provide support to the students by leveraging the facilities at NU-Q and Education City, partnering with the community and other schools, and taking advantage of Qatar's global location. The office will also develop programs that combine the vision and traditions of Northwestern University of Evanston with the cultural and social traditions of Qatar and the surrounding region.

Student Affairs objectives are to:

- Support the academic experience by providing co-curricular activities and programs aimed at the professional and personal development of students
- Ensure a safe and welcoming school for all students, providing the needed resources and tools for those requiring assistance
- Promote a collaborative working environment for all community members

- Develop standards and policies that reflect the priorities of the university to protect the rights of individuals, while also holding people responsible and accountable
- Develop programming that respects local customs, traditions, and our community diversity

Hamid Bin Khalifa Student Center

The nearby Hamid Bin Khalifa Student Center has 192,114 square feet of space on three levels. A comprehensive facility, it includes a food court, recreation area, bookstore, convenience store, wellness center, day-care center, ballroom and conference spaces, art gallery, movie theater, black box theater, student organization space, and student affairs offices.

Residence Halls

Student housing is available for NU-Q students in Qatar Foundation residence halls. Centrally located on the Education City campus and within easy walking distance of NU-Q classrooms and offices, the accommodation has one-, two-, and three-bedroom apartments in gender-specific buildings. Every floor has a common laundry area, and most halls have student social rooms, computer labs with printers and Internet access. Some mixed-gender environments may also be provided, including coffee shops, dining services, Residence Life staff office space and community learning centers. Every residential building has on-site security 24 hours a day.

Qatar Foundation Primary Health Care Center

The Qatar Foundation Primary Health Care Center (QF PHCC), located in the HBKU Student Center, is the primary health care center for all Education City students, and the time of this writing, is free of charge with your student insurance card. The QF PHCC is staffed by general physicians, a gynecologist, dentists and a staff of nurses. The Center provides routine curative health services,

basic dental care, and emergency and trauma care. Appointments are only required to visit with the dentist.

Additionally, Kulud Pharmacy, located in the HBKU Student Center and within QF PHCC, can provide students with the prescriptions QF PHCC physicians order.

Health Insurance

NU-Q requires all enrolled students to have Qatar national health coverage, as well as the identified supplementary private insurance. The State of Qatar provides national health coverage for all residents of Qatar. International students are eligible to obtain a national health card after completing an application and receiving their residence permit. Students who currently reside in Qatar should obtain the national health coverage and submit copies of both sides of the valid national health card to the Counseling, Health and Wellness Office. Additionally, all students will automatically be enrolled in the supplementary private insurance plan at no additional cost. All students must complete the application for insurance and submit it to Counseling, Health and Wellness. Students with an incomplete health insurance file are ineligible to register for classes and, if applicable, jeopardize residency privileges in on-campus housing. Housing assignments and visas of international students will be held until the information is received.

Immunizations

NU-Q requires all enrolled students to provide documentation of vaccination or positive immunity from polio, diphtheria, tetanus, hepatitis B, measles, mumps, rubella, varicella and meningitis. In addition, all students are required to have documentation of tuberculosis screening, to be conducted not more than twelve months prior to registration for classes. A history of BCG vaccination does not exempt students from TB screening. All

students, with the assistance of their health care provider, must submit a completed copy of the Immunization and Tuberculosis Screening Certificate to Counseling, Health and Wellness. Students with an incomplete health file are ineligible to register for classes and, if applicable, jeopardize residency privileges in on-campus housing. Housing assignments and visas of international students will be held until the information is received.

Fitness and Recreation

NU-Q encourages students to maintain personal fitness and to participate in various NU-Q sports teams, as well as take advantage of the recreational facilities within Education City. Northwestern University in Qatar students have access to the Hamad Bin Khalifa University (HBKU) Student Center and the Education City Recreation Center. HBKU has a fitness room with various cardiovascular and strengthening equipment and offers a variety of fitness classes during each semester. The EC Recreation Center offers several fitness classes as well, in addition to a multipurpose gym and a wood-floor gym, mixed and ladies only fitness rooms with exercise bikes, treadmills and other equipment; a weight room; outdoor basketball and tennis courts; a grass football field; a wood-floor aerobics gym; squash courts; a running track and field; an Olympic-size swimming pool; and changing rooms with lockers.

Counseling, Health, and Wellness

NU-Q recognizes how health is central to the personal, academic and professional success of students. NU-Q Counseling, Health, and Wellness (CHW) is a campus resource for all currently enrolled students and its services are free of charge. CHW provides confidential short-term counseling to address developmental adjustment concerns as well as chronic mental health issues, crisis counseling, biofeedback therapy, consultations with parents and students, health promotion programming, disability services,

administration of student health records and student insurance, coordination of medical leave of absence, and communication with faculty regarding student absences. CHW is also able to make referrals to other health related professionals in the community as needed by students.

Admission Statement for Individuals with Disabling Conditions

NU-Q has a strong institutional commitment to the principle of diversity in all areas. Admission to NU-Q and any of its sponsored programs is open to all qualified individuals. NU-Q does not discriminate on the basis of an individual's disability and complies with Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act (ADA) as amended in its admissions, accessibility, treatment and employment of students in its programs and activities. NU-Q provides academic accommodations and auxiliary aids to students with disabling conditions, as defined under the United States law, who are otherwise qualified to meet the institution's academic requirements. AccessibleNU-Q is located in the Student Affairs suite and additional information can be found at <http://www.qatar.northwestern.edu/life/student-services/counseling-wellness/services-students-with-disabilities.html>.

Campus Regulations

Northwestern University in Qatar Campus Security

Security within Education City is provided by the Qatar Foundation. Incidents such as medical emergencies, road traffic accidents and fire-related emergencies should be reported promptly to the Qatar Foundation Emergency Control Room at 974-4454-0999 or to the duty watch commander at 974-5556-4701.

If needed, assistance from the Northwestern University Police in Evanston is available

in an advisory capacity to NU-Q students, or while NU-Q students are visiting home campus. The Evanston division is responsible for crime prevention, law enforcement and emergency management on both the Evanston and Chicago campuses. University Police officers are on duty 24 hours a day, seven days a week, and can be reached at 001-847-491-3456 in Evanston.

Motor Vehicles

NU-Q students driving motor vehicles within Education City are required to Vehicle Access Tag issued by the Qatar Foundation. Applications are available from NU-Q's Division of Student Affairs. Students are requested to drive safely and with consideration for other road users and pedestrians at all times. Speed limits are posted throughout Education city.

Personal Losses

Neither Northwestern University nor Northwestern University in Qatar is responsible for the loss of or damage to personal property belonging to students in any building it owns, whether the loss or damage occurs by theft, fire or an unknown cause. However, if personal items are lost any any time within any Education City Building, students should contact the Emergency Room or the nearest security guard

Identification Cards

The University identification card (WildCARD) identifies registered students and should be carried at all times. The WildCARD is the property of the University and is not transferable; its privileges may be canceled at any time the card is misused. Students are required to surrender their WildCARD to University officials upon request.

The student's ID number is encoded on the card and indicates whether the student is currently registered and if the card is valid. The card is needed to borrow books from the Northwestern University in Qatar library.

Lost or stolen cards should be reported to the WildCARD office, where replacement cards are issued.

Northwestern University Qatar will also issue you a NU-Q ID. This ID is required to be worn and visible at all times when within Education City. This ID will be issued to by NU-Q FM upon enrollment. Loss or stolen cards should be reported to NU-Q's Division of Student Affairs.

Key to Course Numbers

Although the course numbers in this catalog are as complete and exact as is possible at the time of printing, some changes may occur later, and courses may be dropped or added. The University reserves the right to cancel classes for which registration is not sufficient.

Special characters identify certain groups of courses. If a course is taught only through a Northwestern study abroad program, the designation SA is included with the course number. Other designations may be used by the individual departments.

Numbering System

Three sets of characters denote all courses:

- The first set is the subject code indicating the area of study.
- The second set is a three-digit course number:
 - 100-level courses are primarily for freshmen and sophomores, usually without college prerequisite.
 - 200-level courses are primarily for freshmen, sophomores and juniors, sometimes with the prerequisite of a 100-level course in the same or a related department.
 - 300-level courses are primarily for upper-class students, with the prerequisite of junior standing or a 100- or 200-level course in the same or a related department.
- The third set (one, two or more numbers) usually indicates whether the course is part of a sequence.
 - -0 = one-semester course
 - -1, 2 = two-semester sequence
 - -1, 2, 3 = three-semester sequence

Communication Program

Major in Media Industries and Technology (MIT)

Communication students major in a course of study called “Media Industries and Technology.” The MIT major is a hybrid course of study built upon a proven curriculum at Northwestern’s Evanston campus as well as the special resources and talent available at Northwestern’s Qatar campus.

The MIT major within the Communication Program prepares students for management and creative roles in communication and media industries, and for responsible civic participation in the world of global media. Its graduates will be effective researchers and storytellers skilled at the creation of new ideas, images, and communication technologies. Graduates may produce and write for television; work in film studios, radio stations, and talent agencies; manage digital information; work with a variety of digital platforms; or analyze audiences and the impact of media. They may pursue careers in creative industries, advertising, corporations, nonprofit organizations, cultural associations, and government agencies and ministries, among other places.

The NU-Q curriculum provides students with a solid liberal arts education designed to broaden and enrich the study and understanding of human expression and interaction in an increasingly mediated world.

Founded by Robert Cumnock in 1878, the School of Communication at Northwestern University in Evanston is now the third largest of Northwestern’s six undergraduate divisions. It annually enrolls more than 1,200

undergraduate majors (including students on the Qatar campus) and 400 graduate students.

Originally, the curriculum and its related activities were concerned with public speaking and interpretive reading as performing arts. As the field grew, the School of Communication added instruction in theatre, speech pathology, audiology, radio, television, film and other specialties in communication. Throughout its history the school has often been a pioneer in new fields of study, including film and audiology.

Today the five departments of instruction represent the diverse spectrum of study in the field of communication: Communication Sciences and Disorders; Communication Studies; Performance Studies; Radio/Television/Film; and Theatre (including dance). All departments offer graduate courses. The Communication Program’s major in Media Industries and Technology (MIT) combines aspects of the Evanston campus’s Communication Studies and Radio/Television/Film departments.

Academic Policies

All undergraduate students enrolled in School of Communication courses are held accountable to Northwestern University’s standards of academic integrity (see Academic Integrity in the Undergraduate Education chapter of this catalog). They also are responsible for compliance with the following standards: Attendance is required in all courses, and excessive absence is cause for failure.

- Attendance is required in all courses, and excessive absence is cause for failure.

- Credit will not be given for two courses that meet at the same time.
- All assigned work must be completed to receive course credit.
- Assignments must be turned in on time, and examinations must be taken as scheduled; assignments cannot be made up or grades of incomplete given without prior approval from the instructor.

Undergraduate Grade Requirements

Credit for work taken at other colleges or universities requires approval by petition. Of the required 32 units, 25 must be completed with grades of A, B or C (grades of C- do not satisfy this requirement). A minimum of 11 courses must be taken outside the MIT major program. All courses applied to the major and all distribution courses must be completed with a grade of C- or higher. Courses offered in the MIT program may not be taken for a P grade. D and P grades may apply only to elective requirements. A student may only earn a P in two courses. A placement interview with an adviser is required at the time of first registration for all transfer students.

Course Requirements

The 32 units required for the major in Media Industries and Technology include distribution requirements, courses in the major, and elective courses. (Most courses earn 1 unit.) Students should consult with their advisers about selecting courses to fulfill their distribution and elective requirements.

Distribution Requirements

Eleven courses outside of the major, including:

- First-year core curriculum
- English 103-1: First-Year Writing, Semester-1
- English 103-2: First-Year Writing, Semester-2
- JOURN 202-0: The Networked World
- INTERDIS 201-0: Media and Society
- GEN CMN 201-0: Research Methods (taken during the second year)
- JOURN 370-0: Media Law and Ethics (typically taken in the third or fourth year)
- One STEM (Science, Technology, Engineering, or Math), quantitative, or logic course; courses will be approved by the Program Director
- Four additional courses in any non-major area, at least 2 at the 300 level or equivalent

Major courses

- 6 core MIT courses: 190, 220 and any four from 205, 212, 214, 230, 260, 270
- 8 upper-level classes, at least 4 in communication theories, histories, and institutions and at least 2 in media technologies and practices (consult the program for the current list of eligible courses)
- 2 additional courses in any combination of the following: MIT classes at any level; up to 2 combined units of MIT 349 Internship; up to 2 combined units of MIT 399 Independent Study and/or MIT 387 Research Practicum. Except in the case of extraordinary circumstances, no student may take more than 2 units of either MIT 399 Independent Study or MIT 387 Research Practicum.

Electives

Five additional courses in any area at any level, which may include up to two combined units of independent study and/or practicum; and up to four units internship.

Internships

Students are encouraged to pursue an internship for credit during the summer or the academic year. Credit is assessed based on the number of hours or weeks worked. Up to four units may be counted toward the major.

Independent Studies and Research Practicums

MIT majors, typically in the third or fourth year, may take MIT 387 or MIT 399 to supplement their coursework, but it is important to note that no student may take more than two units of either MIT 387 or MIT 399 at any point. For example, if a student elects to take one unit of MIT 399, the next unit allowed could be MIT 387 or another MIT 399. But after two units in either MIT 399 or MIT 387 have been taken, no more will be allowed.

Courses
Courses in General Communication**GEN CMN 201-0 Research Methods**

Foundations of knowledge in many areas of the field, including the nature of interpersonal interaction and the impact of mass media; how communication researchers do their work; and how to judge the quality of research products. Required for MIT majors. Typically taken during the sophomore year.

Courses Primarily for First- and Second-Year Students**MIT 143-0 Acting: Basic Techniques**

Introduction to basic principles of acting for achieving fundamental communication, storytelling, and performance skills useful in any career choice, on stage and in life.

MIT 190-0 Media Construction

Introduction to the core components of media: idea, image, sound, and sequence, as well as instruction in the technical fundamentals

involved in shooting and editing video. Students work with SLR and digital video cameras, Photoshop, and Adobe Premiere Pro editing software. This course is a prerequisite for all upper-level production courses. Required for MIT majors; typically taken during the first year.

MIT 205-0 Theories of Persuasion

Survey of major theories that explain how to change another person's attitudes and behaviors. Applications to persuasion within a variety of contexts, including relationships, organizations, legal campaigns, and mass culture. Counts as a core course.

MIT 206-0 Argumentation

Introduction to the fundamental principles and practices of critical reasoning and public argument. The basic elements of arguing about definitions, facts, values, and policies. Rules of evidence and reasoning, and the basic features of debate over issues in the academic, commercial, social, cultural, and political realms.

MIT 212-0 Exploring Global Media

Introduction to core concepts in global media. One continuing theme is the interplay between the global and the local. Includes exploration of global media development in historical, technological, cultural, and social terms. Counts as a core course.

MIT 214-0 Communication Technology and Society

Examination of how communication technology shapes society, and how people shape technologies and their effects. Explores social, economic, and political influences on technology design and the implications of communication technologies for relationships, communities, organizations, design, and public policy. Counts as a core course.

MIT 220-0 Analyzing Media Texts

Introduction to the study of the moving image. Basic elements of style across media, including film, television, and interactive

media. Focus on close analysis of texts to find significance. Prerequisite for upper-level MIT courses. Required for MIT majors; typically taken during the first year.

MIT 243-0 Character Improvisation and Creation

Focus on basic concepts of acting, dramatic imagination, and dramatic characterization. Prerequisites: MIT 143 or consent of instructor.

MIT 260-0 Foundations of Screenwriting

Introduction to writing for the screen (film, television, and/or computer), including structure, character, dialogue, format, voice, scope, pace, and context. Lecture/workshop. Prerequisite for upper-level MIT writing courses. Counts as a core course.

MIT 270-0 Theories of Mediated Communication

Introductory survey of current issues in research on the mass media, the internet, and computer-mediated communication. Counts as a core course.

MIT 298-0 Undergraduate Seminar

Special topics may be taken more than once for credit, depending on changes in topic. Typically intended for first- and second-year students.

Courses Primarily for Third- and Fourth-Year Students

MIT 312-0 History of Film

International survey of motion pictures as a distinctive medium of expression from its prehistory to the present.

MIT 313-0 Documentary Film: History and Criticism

Survey of the schools, styles, and purposes of documentary film as a unique form of artistic expression and sociopolitical persuasion.

MIT 321-0 Radio/Television/Film Authorship

Idea of authorship in the media and an examination of different uses of author theory related to the work of particular artists.

MIT 322-0 Radio/Television/Film Genre

Exploration of the concept of genre in the media through focus on particular case studies and examples, with reference to popular American and global forms.

MIT 325-0 Film, Media, and Gender

Explores issues of gender in film and media. Introduces students to major debates and theories regarding gender and sexuality in the media.

MIT 326-0 Film and Television Criticism

Contemporary critical methods applied to film and/or television. Students read literature on critical methods and analysis and write critical analyses of films and television programs.

MIT 330-0 Creative Collaboration

A combination of lecture, discussion, and production lab participation implementing the directing and design of a theatrical production. Prerequisite: consent of instructor.

MIT 335-0 Introduction to Playwriting

Students read plays, complete writing exercises based on the readings, see plays off campus, and ultimately research and write the beginning of a full-length play. Prerequisite: MIT 260.

MIT 341-0 Story in Performance

Theory, principles, and techniques of interpretation of drama from the point of view of the actor. Prerequisite: MIT 143 or MIT 243.

MIT 342-0 Advanced Acting

Scene-study course in advanced acting techniques emphasizing scene analysis and

character development. Focus on creation of realistic characters from modern theatre. Prerequisite: MIT 341 and consent of instructor.

MIT 343-0 Health Communication

Examination of how communication can enhance and maintain the wellbeing of citizens in intentional health care contexts.

MIT 349-0 Internship in Radio/Television/Film (1–4 units)

Students work in production departments of radio and television stations and film studios, or in other areas of the media industry. Guided research and reading. Second- and third-year students only.

MIT 351-0 National Cinema

Historical aspects of cinema in a specific nation, region, or geopolitical sphere, or as a social/cultural/intellectual movement within the general evolution of cinema.

MIT 352-0 Alternative Media in the Middle East

Exploration of the diverse ethnic, political, social, economic, and cultural contexts in the Middle East that produce alternative media artefacts through the underground press, pirate radio, independent film, internet technologies, and other forms.

MIT 353-0 Arab Television Industries

Examines developments in Arab television through cultural, social, technological, commercial, and political lenses. Discusses the history, practice, and impact of Arab television as an expression of political, cultural, social, and economic transformations in the contemporary Arab world.

MIT 355-0 Audience Analysis

Introduction to methods of analyzing media audiences; emphasis on quantitative research techniques. Prerequisites: GEN CMN 201.

MIT 360-0 Topics in Media Writing

Various approaches to screenwriting, emphasizing different modes and genres, such as the feature film, the television pilot, screenplays based on preexisting material, the teen film, or interactive computer scenarios. May be taken twice for credit, depending on changes in topic. Prerequisite: MIT 260.

MIT 379-0 Topics in Film/Video/Audio Production

In-depth study and practice of one area of film, video, or television production. May be taken more than once for credit, depending on changes in topic. Prerequisite: MIT 190.

MIT 380-0 Lighting and Cinematography

Techniques, aesthetics, and technologies of lighting and the moving-image camera. Prerequisite: MIT 190.

MIT 382-0 Sound Production

Techniques and technologies of audio production, emphasizing location recording. Survey of techniques used for moving-image production, experimental audio, and radio production. Postproduction includes work with a digital audio workstation. Prerequisite: MIT 190.

MIT 387-0 Research Practicum

Collaboration with a faculty member on design and execution of a communication research project. Students learn how to complete a research project and write a report. Prerequisite: consent of instructor.

MIT 388-0 Internet and Society

The social, cultural, political, and economic implications of information technologies.

MIT 389-0 Global Culture and Communication

Examination of current topics and events to familiarize students with the cultural dimensions of globalization and the critical importance of culture and communication in understanding the globalized world.

MIT 390-0 Directing

Single-camera dramatic directing, including visualization and breakdown of scripts, camera blocking, and working with actors. Prerequisites: MIT 190.

MIT 391-0 TV Studio Directing

Directing, crewing, and technical skills for multiple camera live-on-tape television production in narrative and nonnarrative genres; pre-production, directorial communication, blocking, pacing, visualization. Prerequisite: MIT 190 and 380.

MIT 392-0 Documentary Production

Students examine documentary practices and produce their own shorts. Prerequisites: MIT 190.

MIT 393-0 2-D Computer Animation

Students explore techniques in the 2-D sphere and incorporation of visual design principles. Prerequisites: MIT 190.

MIT 395-0 3-D Computer Animation

The fundamental concepts and techniques of 3-D computer modeling and animation. Use of elements acquired in camera-based production techniques to create a rendered animation. Prerequisites: MIT 190.

MIT 398-0 Undergraduate Seminar

Student-or faculty-initiated seminars to consider special topics. May be taken more than once for credit, depending on changes in topic.

MIT 399-0 Independent Study

Prerequisite: consent of Program Director after submission of petition.

Journalism and Strategic Communication Programs

Major in Journalism

The journalism degree at Northwestern University in Qatar is offered by the internationally respected Medill School of Journalism at Northwestern University in Evanston, Illinois, and is accredited by the Accrediting Council on Education in Journalism and Mass Communications. Since 1921, Medill has epitomized excellence in journalism and journalism education in the United States, and it is doing the same today in Qatar. As the media everywhere face unprecedented change, NU-Q teaches journalism students how to collect, process and communicate information quickly, accurately and vividly, skills critical to many successful careers, even as it leads the way in preparing multimedia journalists who can help shape and navigate a dynamic media landscape in the Gulf region. An NU-Q journalism education ensures that students become skilled not only in writing, reporting, editing, production and critical thinking, but also in using multiple platforms so that they can create compelling, high-impact stories for interactive audiences.

Producing such versatile graduates requires broad faculty expertise. All NU-Q journalism faculty teach a curriculum emphasizing journalism excellence, creativity, multi-platform storytelling, ethics and professional behavior, audience understanding, strategic communication, numeracy, and visual literacy.

The Bachelor of Science in Journalism (BSJ) degree develops well-rounded students who are broadly educated, knowledgeable about diverse cultures and engaged in global issues. Journalism

students take about 40 percent of their courses in the journalism program, which includes a track in strategic communication. The other 60 percent of the courses are in the liberal arts and sciences and other areas of interest such as business.

Medill's "learn by doing" philosophy extends beyond the traditional classroom to real-world training and immersion experiences. As a part of their major, students select from a variety of 5-week, hands-on courses within the Newsroom module. During their junior year, students participate in the Residency, an academic internship that gives them invaluable real-world experience and networking opportunities at a media company. They receive course credit for working alongside professional mentors at digital news operations, magazines, television stations, newspapers or communication/public relations agencies.

Many graduates of the journalism program find rewarding careers in digital and social media, broadcast and print journalism or public relations and strategic communication directly after graduation. Some pursue graduate education, including the two Medill graduate programs offered on the Evanston campus. The Master of Science in Journalism (MSJ) program offers advanced study in specialized subject reporting (including business, politics and science) and techniques (including digital media and magazine writing and editing). The Master of Science in Integrated Marketing Communication (MSIMC) program has specialized concentrations in brand strategy and advertising, direct and interactive marketing communications, corporate communications and public relations, marketing analytics, and media management.

Academic Policies

Requirements for the Degree of Bachelor of Science in Journalism:

The Bachelor of Science in Journalism program consists of three components:

- 12–13 journalism units
- 12 distribution requirements
- 7–8 elective units
- A minimum of 32 units must be completed at the university level. (Generally, 1 unit is the equivalent of 1 NU-Q course.)
- Of the 32 units, at least 19 must be earned in courses outside of the journalism program, and at least 12, but no more than 13, must be earned in journalism program courses. Students with more than 32 units may take additional journalism units.
- No course may be counted in more than one requirement category.

Exceptions to any degree requirements must be approved by the Associate Dean of Academic Affairs and Academic Program Director of Journalism. All independent study credit must be approved by the Academic Program Director of Journalism.

Grade Requirements

Students must achieve a minimum grade point average (GPA) of 2.0 in all non-journalism courses taken for a letter grade and a minimum GPA of 2.25 in journalism courses. In addition, all journalism students are subject to the following grade requirements:

- The journalism GPA is an average of the grades (including F's) in all journalism courses attempted.
- Students who earn a grade of D or worse in a journalism course must retake the course until they have earned a C- or better.

- When journalism courses are repeated, both grades are computed in the GPA; one course does not substitute for another.
- Before starting the Journalism Residency, students must earn a grade of C- or better in courses such as Information Gathering and Assessment; Journalistic Storytelling across Media; Audience Insight: Analytics, Engagement and Online Behavior and Media, Law and Ethics and have a minimum GPA of 2.25 in journalism courses. Students who matriculated in the Journalism major before Fall 2016 must have attained a grade of C or better in Journalism 301.
- Students may earn grades of C- or worse in no more than one-fifth of the courses taken for graduation.
- All incomplete grades, unless made up satisfactorily by the end of the subsequent semester, are counted as F's.
- Students who do not meet the minimum GPA requirements are placed on academic probation. Continued poor performance will result in further academic disciplinary action, including academic probation or dismissal.
- Students are required to take the following courses for letter grades (A, A-, B+, B, B-, C+, C, C-, D, and F):
- All distribution requirements
- All journalism courses (except for the Journalism Residency and courses offered by the faculty under the P/N option)
- Other courses may be taken pass/no credit (P/N) if that option is available. No more than two courses taken P/N may be counted toward the 32 units required for graduation (excluding the Journalism Residency). Only one course per semester may be taken P/N.

Academic Options

Strategic Communication Certificate Program

The Strategic Communication Certificate Program enhances student learning in applied communication and broadens the scope of the major with marketing communications, public relations, advertising, corporate communication, and digital communication skills. With a certificate in strategic communication, students are distinguished from their peers and well-tooled to work in a variety of entry-level jobs in communication/public relations firms and agencies, industries, businesses and institutions.

Academic Offerings

Journalism

Major in Journalism (32 units)

Students pursue a major in journalism and can earn a certificate in strategic communication, which is outlined on page 38.

Arts and sciences distribution requirements (12 units)

Students should consult their academic advisers when selecting their courses in liberal arts and sciences from the following areas:

- 1 unit in First Year Writing Semester 1
- 1 unit in First Year Writing Semester 2
- 1 unit in Media Technology
- 1 unit in formal studies and can be satisfied by News and Numbers or a course from NU-Q's approved formal studies course list
- 1 unit in economics and business understanding and can be satisfied by Leadership for Media Professionals or a course from NU-Q's approved business understanding course list
- 2 units in historical studies. One unit is satisfied by Media & Society. The second

unit is not limited to history department offerings and can be any course from NU-Q's approved historical studies course list.

- 1 unit in literature and fine arts is satisfied by Media Text
- 1 unit in the natural sciences, computer science or another formal studies course
- 2 units in philosophy, religion, ethics or values. One unit can be satisfied by Ethics for Media Professionals. The second unit is not limited to religion or philosophy classes and can be any course from NU-Q's approved philosophy, religion, and ethics and values course list.
- 1 unit in Social and Behavioral Sciences

Elective requirements (7–8 units)

- 3 of the 7 units must be in the Liberal Arts and Sciences
- 2 of the 3 units in Liberal Arts and Sciences must be 300-level
- 1 of the free electives must be 300-level

Major Requirements (12–13 units) *Core courses (6 units)*

The core comprises six courses focused on interactive lectures and readings/screenings that help students navigate a constantly changing field. Conceptual learning is the focal point of the courses, but students will often be engaged in reporting and production-based assignments to help reinforce their conceptual learning:

- Journalistic Storytelling Across Media (1 unit)
- Journalism in the Digital World (1 unit)
- Information Gathering and Assessment (1 unit)
- Audience Insight: Analytics, Engagement and Online Behavior (1 unit)
- JOUR 370-0: Media Law (1 unit)
- STRATCOM 303-0: Introduction to Strategic Communication (1 unit)

Immersive Course (1 unit)

Students take one course to immerse themselves in a thematic area of journalism or

a specific production technique before going on residency. Options include:

- Interactive News (1 unit)
- Magazine and Feature Writing (1 unit)
- Video Journalism (1 unit)
- Special Topics in Fashion Journalism (1 unit)
- Special Topics in Sports Journalism (1 unit)
- Special Topics in Health Journalism (1 unit)

Journalism Residency (2 units)

As a part of the journalism curriculum, all students complete a 10-week full-time internship in an area of their interest. This typically takes place spring of the third year. Many students go to sites outside Qatar for their placements. Students must enroll in one of the following:

- Journalism Residency in Digital News (2 units)
- Journalism Residency in Magazine (2 units)
- Journalism Residency in Video (2 units)
- Journalism Residency in Strategic Communication (2 units)

The Capstone (1 unit)

After returning from their residency, students complete one final course in the major, known as the Capstone, focusing on their area of interest. These courses are designed to provide students an environment where they can collaborate with their colleagues to produce a major production undertaking—a magazine, a mobile app, a documentary or a strategic communication campaign, for example—to operationalize the knowledge from all of their coursework.

Journalism and Strategic Communication Electives (2–3 units) ***The Newsroom***

The Newsroom comprises five 5-week lab courses in NU-Q's new digital newsroom to provide students with practical opportunities to put their theoretical and conceptual learning to the test. These elective courses are a place

for students to experiment and innovate. Students choose five courses from a variety of choices such as:

- Photojournalism
- Feature Writing
- Broadcast News for Web/Mobile
- Data Journalism and Visualization
- Social Media for Strategic Communication
- Coding for Journalism
- Web Design
- Sports Photography
- Advertising
- Sports Marketing
- Crisis and Conflict Management

Courses

Journalistic Storytelling across Media

Produce a range of journalism stories across a variety of forms and platforms: writing for print and digital outlets as well as creating audio, video, apps and interactive graphics. You will also learn how to amplify your storytelling by tapping into social media tools to reach, attract and interact with a wider audience. The class is conducted in a collaborative atmosphere within a newsroom environment to produce stories prepared for the digital age. You will develop a strong sense of journalistic news judgment and be prepared to learn advanced areas of reporting and storytelling in future classes. Prerequisite: Journalism in the Digital World.

Journalism in the Digital World

Begin your exploration of a field that is constantly transforming yet strives to remain true to a set of time-tested fundamentals. We will explore essential questions about journalism and strategic communication: its purpose(s), its techniques and what makes it valuable. Once those foundations are laid, we will examine digital technology's impact on journalism, including the essential role social media and mobile technology play. In the final

weeks, you will work as journalists to cover a real news story from multiple perspectives. Working in a newsroom setting, you will gather information and produce content for social media and mobile platforms. No prerequisites.

Information Gathering and Assessment

Focuses on news gathering as the “science of verification,” using multiple, independent sources to find, confirm, check and report facts. You will scrutinize and evaluate publicly available documents, information obtained via social media, quantitative data, historical records, legal records, peer-reviewed research as well as information gathered from interviews. You will gather and verify information to produce new pieces of reporting as well as adding facts and context to existing reporting as a part of ethical aggregation and curation. Prerequisite: Journalistic Storytelling across Media

Audience Insight: Analytics, Engagement and Online Behavior

Learn who your audience is and determine the best way to reach them. Move beyond traditional audience analytics and explore audience motivations for consuming media content. Learn how to create valuable content and develop systematic approaches to audience analysis. The course will help under you better understand the importance of audience research and what methods are most appropriate to identify your target audience. Prerequisite: Information Gathering and Assessment

Interactive News

The craft of digital storytelling, with emphasis on creating compelling packages for the web and mobile platforms using a variety of narrative formats and interactive tools. Prerequisites: Information Gathering and Assessment, Journalistic Storytelling across Media, Audience Insight: Analytics, Engagement and Online Behavior.

Magazine and Feature Writing

The craft of magazine and feature writing, with emphasis on character, scene and theme development, story architecture, voice, alternative story forms, in-depth reporting, public service journalism, and marketing ideas for articles. Prerequisites: Prerequisites: Information Gathering and Assessment, Journalistic Storytelling across Media, Audience Insight: Analytics, Engagement and Online Behavior.

Video Journalism

The techniques of gathering, reporting, and producing video news with special emphasis on production and writing. This will be accomplished through lecture/discussion, exercises and projects. Upon completion of this course students should be able to gather and produce quality audio and video packages for news, features and documentary programs. They should be able to write/produce short newscasts and edit on Adobe Premier CS6. They will understand the role, function of, and significance that mobile phones and other portable devices have in today’s media environment. They will also be comfortable presenting and reporting for live broadcast. Prerequisites: Information Gathering and Assessment, Journalistic Storytelling across Media, Audience Insight: Analytics, Engagement and Online Behavior.

Journalism Residency in Digital News (2 units)

Hones reporting and news writing skills through practical assignments, including multimedia opportunities, under deadline pressure and close editorial supervision. Prerequisites: Grade of C- or higher in Information Gathering and Assessment, Journalistic Storytelling across Media, Media Law and Ethics.

Journalism Residency in Magazine (2 units)

Exploration of aspects of magazine writing and reporting. Practical assignments, including print and web content whenever possible, in a magazine office with deadline

pressure and close professional supervision. Prerequisites: Grade of C- or higher in Information Gathering and Assessment, Journalistic Storytelling across Media, Media Law and Ethics.

Journalism Residency in Video (2 units)

Gathering video news in the field; writing scripts, readers, voiceovers, packages and on-camera news for reporters and anchors. Practical assignments in a broadcast setting under close professional supervision. Prerequisites: Grade of C- or higher in Information Gathering and Assessment, Journalistic Storytelling across Media, Media Law and Ethics.

Media Law and Ethics

Introduces students to the basic legal concepts necessary to produce content responsibly in a global environment. Students develop a basic understanding of principles of freedom of speech and freedom of the press through the study of government structures, defamation, intellectual property protection and invasion of privacy.

Entrepreneurship and Design Thinking for Media

Experiment with the basics of entrepreneurship and design thinking as they apply to evolving business models for media. The course blends instruction in general entrepreneurship and design thinking principles with practical application of the theory through case studies emphasizing recent news and communication startups and media economics. The course will encourage you to engage in design thinking by teaching you iterative problem-solving strategies that rely on discovery, ideation and experimentation. Prerequisites: News and Numbers and junior/senior status.

Special Topics

Specialized courses offered from time to time that explore journalism as it relates to

business, fashion, sports, religion and health. Other Journalism Special Topics courses include field reporting trips led by faculty, either in the summer or winter breaks. Students may take more than one special topics course.

Media and Religion: Uneasy Connections

Among the most consequential media narratives today are those that concern religion. Media discourses about faith, its practices, contestations, and political manifestations are provoking crucial global conversations. Religion-based media narratives are also attracting greater attention in journalism and in academia. In this class, you will be introduced to the study of the relationships between the mighty forces of media and religion. You'll examine the content, evolution, and pathways of these media products in news, commentary, entertainment, and/or social media.

Journalism Residency in Strategic Communication (2 units)

Students will work in a corporate communications department or for a public relations agency full time for 10 weeks. Prerequisites: Grade of C- or higher in Introduction to Strategic Communications, Corporate Storytelling and Digital, Social and Mobile Marketing.

Independent Study

Academic work sponsored and supervised by a faculty member working one-on-one with a student. Prerequisite: consent of the director of journalism.

Note: Some courses will be offered on an occasional basis.

Strategic Communication

Certificate in Strategic Communication

Certificate requirements (4 units)

- 3 core courses: Introduction to Strategic Communications, Corporate Storytelling and Strategic Communication Capstone Campaign
- 1 elective from Digital, Social and Mobile Marketing

Introduction to Strategic Communications

Introductory course in which students learn about the basic foundations of Strategic Communication (SC); become familiar with SC practices such as advertising, public relations, branding, promotions, social media marketing, and mobile marketing; understand the integrated approach to SC; explore issues shaping the practice of SC such as ethics and industry standards; discover career opportunities and types of jobs in strategic marketing communications in the non-profit sector, the private sector, or the government.

Corporate Storytelling

Develop message strategies for communicating with consumers and other audiences. Emphasis on understanding audiences, using persuasive approaches and developing content strategies for brand communications. Learn narrative and messaging strategies and techniques in corporate and professional contexts. Hands-on exercises in writing, digital and social media for strategic communication.

Digital, Social and Mobile Marketing

Focus on the tools, methodologies and programs used by companies to develop, justify, deploy and measure their social and mobile marketing programs. Development of complete social marketing programs for actual companies using best-of-breed-social monitoring, web analytics, social marketing systems, blogs, Twitter, Google Plus, LinkedIn and other tools.

Strategic Communication Capstone Campaign

Students develop a comprehensive marketing communications program in a real-world setting. Final product consists of a report that outlines the learning and insight that led to the strategic, creative, and marketing communication recommendations; a client presentation; and a project book detailing the research, analysis, strategy, creative execution, media use and other integrated communications activities.

Distribution Courses

First Year Writing Semester 1

The primary goal of this course is to improve writing skills within an academic setting. It is designed to help a student become a more efficient and successful writer by also strengthening skills in reading and analyzing texts. It recognizes that writing is indeed a process. This means that whether a writer starts with a thesis, an outline, or an assigned topic, there will be many steps and missteps involved in producing the final essay. Multiple phases of the writing process will be carried out, such as workshop, peer review, and one-on-one conferences with the instructor. Each semester, a different theme will serve as a focal topic for readings, discussions, and writing assignments.

First Year Writing Semester 2

In this course students will explore issues in writing for research. They will formulate research questions, identify research methods, select sources, understand research contexts, and assess audience expectations. Prerequisites: First Year Writing Semester 1

Media and Society

Explore the interactions among media, culture and society. Students work to develop critical perspectives on mass media as they consider the relationships between media

institutions, content, culture, audiences and communities. The impact of globalization and the role of technological change are important variables. Students also consider the historical background of several media industries, including newspapers, film, radio, the Internet, television and music. The course examines content and media messages delivered as news, entertainment, persuasion, public relations, and advertising. No prerequisites.

News and Numbers

An introduction to data analysis, data visualization, and statistics as they relate to journalism. Specific attention is given to numerical challenges journalists encounter in news reporting. You will learn basic statistical language and concepts, so you know what you are talking about when discussing research with editors and producers, and when reporting findings to the public. You will learn ways to publish data with visualization software, report on medical and science research, detect fraud in datasets, and clearly report numerical information to a mass audience. You will develop intimate knowledge of SPSS software, one of the world's most widely used data programs. Prerequisite: Sophomore standing or higher.

Media Construction

Introduction to the core components of media: idea, image, sound, and sequence, as well as instruction in the technical fundamentals involved in shooting and editing video. Students work with SLR and digital video cameras, Photoshop, and Adobe Premiere Pro editing software. This course is a prerequisite for all upper-level production courses. Required for MIT majors; typically taken during the first year.

Analyzing Media Texts

Introduction to the study of the moving image. Basic elements of style across media, including film, television, and interactive media. Focus on close analysis of texts to find significance.

Prerequisite for upper-level MIT courses. Required for MIT majors; typically taken during the first year.

Special Topics in Leadership for Media

In the digital era, tensions between creativity, innovation and the imperatives of business to keep enterprises afloat must be understood by journalism and communication students. This course will explore the concepts, knowledge and skills necessary to become a leader in future media enterprises and to develop current and future growth. It will explore the launching of successful startups to managing larger companies, all with a digital mindset and eye on changing technological strategies.

Interdisciplinary Special Topics in Ethics for Media

A look into important journalistic and communication work that demonstrates valuable ethical practice. Case studies will play a central role in this course as will dissection of examples of journalism and communication failures, a sometimes-sensitive and uncomfortable task yet central to learning how to practice journalism and communication with the highest of standards.

Note: Some courses will be offered only occasionally.

Liberal Arts Program

The Liberal Arts Program at NU-Q derives from the Judd A. and Marjorie Weinberg College of Arts and Sciences (WCAS) on the Evanston campus. Founded in 1851 as the College of Arts and Sciences, WCAS is the oldest, largest, and most comprehensive of the undergraduate schools on the Evanston campus.

Like our older WCAS sister, the Liberal Arts Program seeks to foster young people who are intellectually curious, knowledgeable of human achievements, failures, and aspirations across a range of fields in the humanities and social sciences, committed to lifelong learning, and active in promoting social good. Central to our mission is a focus on the region such that students may pursue a certificate in Middle East studies, along with their major. Given their solid background in the Liberal Arts, NU-Q graduates are beginning to expand beyond journalism and communication majors to pursue further training and/or employment in such fields as education, comparative literature, and Middle East studies.

Courses are taught in variety of disciplines such as Arabic, English, history, religious studies, political science, and economics. See the Liberal Arts offerings below.

Courses

ANTHRO 242-0

Topics may vary, past offerings have included:

- **Introduction to Cultural Anthropology:** Anthropology is the study of humankind from a cross-cultural perspective. This survey course introduces students to the methods and perspectives of anthropology across its four sub-

disciplines. Emphasis will be on appreciating cultural difference and its implications. We will move through a series of anthropological concepts and demonstrate the manner in which universal human concepts such as time, space, kinship, status and gender are reconfigured across different cultures. By learning to think analytically about other people's lives and our own, students will learn how to think like anthropologists.

- **Introduction to Middle East Anthropology:** Provides an introduction to anthropological approaches to analyzing societies in the Middle East. Students will read ethnographies to study questions of social change, cultural representation, gender, and political conflict, among others.
- **Violence/Power/ Resistance:** Students will explore the everyday life of violence in different geographic regions, and how communities both grapple with violence and resist it through various means. Students will pay special attention to power as circulating through questions of violence and resistance. Topics include the study of war, genocide, gender violence, racism, decolonization and political resistance, among others.

ANTHRO 379-0

Topics may vary, past offerings have included:

- **Living the Law: Politics, Law and Culture:** Students will learn how anthropologists study political and legal systems. They will explore the role of politics and culture in shaping the law, and deal with topics including democratic techniques, human rights, and humanitarianism, among others.
- **Political Anthropology:** Explores how concepts of citizenship shaped

by histories of anti-colonial struggle, resistance to dictatorship, and anti-globalization movements. The course examines cultures of citizenship in anthropological perspective, with case studies from historical and contemporary political movements. Focusing on political transformation, the course pursues how activists and citizens alike rethink agency, social participation, and public space, and how the symbolic production of revolutionary moments shapes the cultural repertoires of a society.

- **Troubling Gender:** Students will learn about the role of gender in a range of societies, and explore critiques and debates surrounding this topic. The class will conduct in depth ethnographic research that explores issues of gender in Qatar.

ARABIC 142-0 Arabic for Media (first semester)

This course will utilize basic text analysis and a critical discourse approach to examine the range of news coverage of the Charlie Hebdo attack in Paris. Though the diversity of students enrolled will determine data collection, students will use Modern Standard Arabic. It is recognized that students will enter the course with different levels of proficiency in written and spoken Modern Standard Arabic, but an intermediate proficiency level is a pre-requisite. Assessment of students will be based on the competencies developed during the semester.

Class may be repeated for credit. This course is 0.5 NU-Q units.

ARABIC 142-0 Arabic for Media (second semester)

Offers qualified students an opportunity to develop an understanding of the linguistic properties of social media content in Arabic. After an introduction to selected media samples, students will write critical analyses. With Egyptian political and economic unrest

as the focus, they will study, compare, and contrast news coverage on two of the most popular news websites in the Arab world: Aljazeera.net and Alarabiya.net. They may decide, alternatively, to compare that coverage with OnTV and Al Kahira Wa Nas or focus on social media activities' take on mainstream media coverage of events in Egypt. Intermediate level proficiency in Modern Standard Arabic is required.

It is understood that students will enter the course with different levels of proficiency in written and spoken Modern Standard Arabic; however, an intermediate proficiency level is required. Interviews in Modern Standard Arabic will be required before permission to register is granted. Assessment of student achievement will be based in part on developed Arabic competencies during the semester.

Class may be repeated for credit. This course is 0.5 NU-Q units.

ECONOMICS 242-0 Principles of Economics

This introductory course studies basic economic concepts and theories. It is divided into two main parts: microeconomics and topics on macroeconomics. The module examines central economic ideas including supply and demand, market structures, consumers, public policy and monopoly as well as macroeconomic indicators such as gross domestic product, inflation and unemployment. Issues on economic growth, financial systems and capital markets are also discussed (including Islamic finance). Whenever possible, examples from Qatar and other economies in the Gulf region will be used to illustrate the material being discussed. The content and delivery of the course are suitable to students who are not pursuing a major in economics. Topics are discussed in a relatively non-technical way. Analytical explanations will focus on graphs rather than mathematics.

ENGLISH 103-1 First-Year Writing, Semester-1

All first-year students should complete this course with a passing grade in the fall semester of the first year.

The primary goal of this course is to improve writing skills within an academic setting. It is designed to help a student become a more efficient and successful writer by also strengthening skills in reading and analyzing texts. It recognizes that writing is indeed a process. This means that whether a writer starts with a thesis, an outline, or an assigned topic, there will be many steps and missteps involved in producing the final essay. Multiple phases of the writing process will be carried out, such as workshop, peer review, and one-on-one conferences with the instructor. Each semester, a different theme will serve as a focal topic for readings, discussions, and writing assignments.

ENGLISH 103-2 First-Year Writing, Semester-2

All first-year students should complete this course with a passing grade in the spring semester of the first year. Because these courses are sequential, building upon skills developed in the previous course, students who fail to pass English 103.1 in the Fall semester will not be allowed to register for English 103.2 in the Spring. Similarly, those who fail English 103.2 will be required to repeat the course.

This course aims to expand students' understanding of the research process. They will identify research questions and methods, while situating the research within a field of inquiry. Students will select sources and evaluate them for relevance, reliability and overall effectiveness. Students will also explore the rhetorical situation of research, looking at audience, authorial intent, contemporary issues, and overall context. Class time will also be used to workshop student assignments. It is our intention with this course to meet students where they currently are with respect to their academic writing and communication skills

and to give them tools and support which they can continue to develop as they conduct research throughout their undergraduate study.

ENGLISH 212-0 Introduction to Drama

Addresses two basic questions: How does the choice of drama/theatre affect the ways in which a story is told? What are the fundamentals of Western drama? Reading a range of canonical texts, students will also study theories of drama as they are articulated in such genres as tragedy, comedy, realism, etc.

ENGLISH 242-0

Topics may vary, past offerings have included:

- **Gender in Arab Popular Fiction:** This course offers an introduction to historical, social and cultural issues represented in popular Arab literature. Focusing on understanding and implementing reader-response and cultural studies theories, we will read closely several short stories from the Beirut 39 anthology (Bloomsbury USA 2010) as well as the novels *Finding Nouf* by Zoe Ferraris (Mariner 2009) and *Girls of Riyadh* by Rajaa Alsanea (Penguin 2007, translated by Marilyn Booth).
- **Gender in Folklore Narratives:** This course will examine oral narratives, fairytales, and animated cartoons in order to analyze the ways in which stories intended for children confirm or contradict a society's gender roles and differing expectations of men and women. Additionally, it will explore representations, such as the damsel in distress, that have been repeated across cultures.
- **Introduction to Short Fiction:** Examines how imagination, distilled to intensify meaning through events, converges into a reflection of ourselves in 10,000 words or less. Origins of this genre and its connections to the oral tradition of storytelling will also be explored.
- **Modern Middle East Literature:** Surveys the literary landscape from Morocco to Iran and from Turkey to Pakistan in order

to analyze how literature is used to form identity and chronicle disrupted histories.

- **Travel Literature:** Travel writing is far more than an advertisement for a beach vacation in Jamaica. This course explores the styles, structures, narrative choices, points of view, and audiences for travel writing. Students compose travel narratives.
- **Twentieth-Century American Literature:** Traces the evolution of American literature through the study of such genres as fiction, poetry and non-fiction prose and their relationships to major political, social and aesthetic concerns of the century.

ENGLISH 369-0 Studies in African Literature: Twentieth Century Literature in English:

This course centers on a range of twentieth century literary expression. Topics for discussion include: orature and its implications for poetry, drama and fiction; independence and post colonialism; and fictions of memory. Substantive attention will be devoted to writing by women and/or about Muslim cultures.

ENGLISH 379-0

English Special Topics may vary, past offerings have included:

- **American (Im) Migrant Literature:** America is uniquely a country of immigrants. It is made up of people whose cultural origins are connected to other societies with their own languages, religions, customs, and fundamental values. The American experiment has succeeded in bringing disparate peoples together in a democratic society but sometimes at enormous cost in hardship and disillusionment. The “human” cost of this immigration/migration experience has best been expressed in the fiction written by the people involved. Students will learn how to read closely and critically; how to develop a distinctive voice in their writing; and how to become confident in asking questions and framing persuasive answers. Students

will also acquire a technical and critical vocabulary for analyzing various forms of literature and apply this vocabulary to their written analyses. Ultimately, students will have a more nuanced understanding of the sacrifices and benefits, the gains and losses that are all a part of the American immigration experience.

- **Analysis of Autobiography:** Studies how writers select moments from their pasts, construct funny, painful or strange narratives that are shared with an audience, producing what in recent years has proved to be one of the most popular genres on best-seller book lists.
- **Contemporary Drama:** Using plays written after World War II, this course examines ways in which theatre holds “the mirror up to nature” (Shakespeare’s Hamlet), capturing who we think we are, or who we might have been or may still become. Topics will include: political theatre, stylistic and social experimentation, postcolonial perspectives, and representations by previously marginalized groups like women, Africa-descended peoples, Middle Easterners, etc.
- **Gender in Arab Popular Fiction:** This is an advanced course on analyzing popular fiction set in the Middle East, specifically Saudi Arabia, Israel, and Palestine. Students will read six novels, examining the ways in which culture, gender, and society are explored within the conventions of crime fiction. We will also focus specifically on how genre and literary representation affect the reception and audience for popular fiction about the Middle East by expatriates, both as writers and readers.
- **Literatures of Migration:** Is a multi-genre—the novel, short fiction, memoir, drama, film, and/or poetry—examination of migration and the challenges, as well as opportunities, it poses to the personal and collective identities of those who migrate and those who remain at home. Students will also read critical essays related

to specific texts and theories of race, gender, nation, diaspora, globalization, and transnationalism. They will gain familiarity not only with a range of creative expression but also with some of the conceptual tools necessary to analyze contemporary events. The selection of genres will vary dependent upon instructor.

- **(Tres) Passing and the Performance of Identity:** Is a multi-genre study of twentieth-century literary and cinematic works that focus on the phenomenon of “passing” and the reinvention of identity through socially constructed performances of race, class, gender or sexuality.
- **Women Writers:** Offers a multi-genre examination of how women writers have directed the trajectories of literature from a broad range of backgrounds and cultures. As women writers, they possess the distinct ability to identify what harms, degrades, denies development and destroys by using writing to illuminate various ways of resistance and resilience. This course will highlight the works of women who address the evolving roles of women in society, and it will also consider the factors and figures influential in the reception of their work.

HISTORY 242-0

Topics may vary, past offerings have included:

- **20th Century US History:** Explores the major themes of the history of the United States in the 20th Century. It is designed to be an analysis of the forces that shaped and reshaped American society from 1900 to the present day. In what has become known as America’s Century, the United States rose to superpower status abroad and at home began reexamining what it meant to be American. We will focus on how generations of ordinary Americans experienced and responded to this fast paced century. Topics covered in the course include American imperialism, Progressivism, World War I, the Roaring Twenties, the Great Depression, World War II, the Postwar Boom, the Cold War, the Civil Rights Movements, Vietnam War, New Conservatism and Globalism. Special attention will be given to the different ways popular forms of media responded to and, in turn, influenced the major themes of the day.
- **History of Medieval Muslim Empires:** Provides an overview of the political, intellectual, and social history of the kingdoms (Mamluk, Ottoman, Safavid, Mughal, and Songhay Empires) ruling over Muslim societies from roughly 1300–1800 C.E. Since many of the claims about Middle East modernities are made with reference to what came before, this course challenges assumptions concerning the pre-modern political, social and cultural norms.
- **History of Modern Africa:** Is a survey course that provides an overview of African history, mostly of the nineteenth and twentieth centuries. It deals with key historical themes such as slavery, nineteenth-century “legitimate trade,” colonialism, independence struggles, religious revivalism, neo-colonialism, and globalization.
- **History of the Modern Middle East:** Is designed to familiarize students with key developments from the late eighteenth century to the present. Though the focus is on political history, the movements of political elites are contextualized within broader social histories of local communities and religious and non-religious intellectual history, as well as global economic changes.
- **Modern European History:** Explores the major themes of modern European History. It is designed to be an analysis of the forces that shaped and reshaped Europe from the start of the French Revolution in 1789 to the end of the Cold War in 1991. Our primary focus will be on the transition to what is now called a modern western society. Special attention will be given to the different

ways popular forms of media responded to and, in turn, influenced the major themes of modern European history.

- **Political History of the Modern Middle East:** Contextualizes currents of political change from the 18th century to the present within broader global power struggles, secular and Islamic intellectual influences, social forces, and economic history. Material covers the heartlands of the Middle East, with particular reference to Turkey, Iran, Egypt, North Africa and Israel/Palestine.

HISTORY 387-0

Special Topics in History may vary, past offerings have included:

- **American Popular Culture:** American popular culture is an inescapable force of modern life everywhere. Over the last century American films, television and music have conquered the world and defined much of what counts as modern popular culture. This course will explore the history of American popular culture from 1900 to the present day. Our goal is to look beyond an America history of major events and big names to understand a history from the perspective of lived experience. It will start by considering the basic terms of “popular” and “culture” and how they work together. Within this theoretical framework we will explore the evolution of American popular culture through books, magazines, music, radio, films and television consumed by ordinary men and women.
- **Britain and the Middle East:** The British Empire played a major role in creating the world around us. From the middle of the 19th century to the middle of the 20th century Britain tried to control territory from Egypt to the Gulf. Of course, locals had their own ideas. Sometimes local populations worked with the British and sometimes they fought the British. The result was a series of compromises and conflicts that over a hundred years shaped the geography, politics and culture of the modern Middle East. This course explores the origins, evolution and legacy of that British involvement in the Middle East.
- **British India:** The history of modern India cannot be explained without understanding the impact of the British Empire. For 350 years Britain and India shared a common history that has a lasting legacy today. This course explores the major themes of the British Empire in India from the formation of the East India Company in 1600 to Indian Independence and Partition in 1947. Empires are shaped by the encounters between agents of imperial power and indigenous peoples. These encounters change both groups creating a hybrid society with long term consequences. We will explore the different types of imperial encounters that took place between Britons and Indians from conquest and subjugation, to negotiation and collaboration, and finally struggle and resistance. By focusing on these experiences are goal is to avoid the traditional imperial narrative of superior Britons and inferior Indians and instead understand British India as a place of encounters and experiences.
- **Colonialism and Decolonization in the Muslim World:** Concerns key theoretical issues relating to colonialism and decolonization and situates these discussions in case studies from the Muslim world. The first segment concerns the process of colonialism and its effect on articulations of cultural difference, gender, ethnicity, and religion. The second portion looks at the decolonization and liberation struggles. The last portion considers the long-term effects of colonialism (neo-colonialism?) beyond independence.
- **History and Memory: Remembering the American Revolution:** What is the relationship between history and memory? After 250 years the American

Revolution is still at the center of American life. Every generation has reinvented the Revolution, as ideas about America and its place in the world have changed. We will start by studying the history of the Revolution before focusing on a case study of the Boston Tea Party to explore how subsequent generations reinterpreted the ideas, people, and events of the period.

• **Islam and the Shaping of African History:**

Begins with the acknowledgement that when Muslims in Mecca were a beleaguered few, Africa became the home of the first Muslim community in history. Today, Africa may well be the only continent in the world with a Muslim majority. How did Islam come to have such primacy in African history? What are the currents of Islamic thought that have come to shape African lives? How did Africans affect Islamic religious culture? This course aims to answer such questions with an overview of fourteen centuries of Islam in Africa. Although not an exhaustive history, we will outline major historical shifts, consider broad intellectual currents and discuss some of the main historiographical debates surrounding Islam in Africa.

- **The Cold War, 1945–1991:** In the last fifty years of the 20th Century the rivalry between the USA and the USSR brought the world to the brink of nuclear destruction. This course explores the Cold War as a military, political, ideological, and economic contest for global domination. We will examine how the Cold War started in the last days of WW2, spread around the world in a series of proxy wars before ending suddenly in 1991 with the breakup of the Soviet Union. Our primary focus will be on the America experience abroad and at home. Special attention will be given to the different ways popular forms of media responded to and, in turn, influenced the major themes of the Cold War.

INTERDIS 100-0 Introduction to NU-Q

The Introduction to NU-Q seminar is a discussion-based course that utilizes readings, visual materials, and short exploratory papers to examine themes relevant to the School's programs in Communication, Journalism, and Liberal Arts. The course, which meets once a week, is offered on a pass/no pass grading basis and may not be taken for a grade. Emphasis is placed on the identification of ideas and arguments present in the media and the ability to recognize, challenge, and defend the use of sources and other forms of evidence used by authors and other media producers.

INTERDIS 202-0

Special Topics in Interdisciplinary may vary, past offerings have included:

- **Museums and Society:** Using museums and cultural sites from Qatar and the Gulf States, this course will examine and discuss how these institutions engage with, and in, society. Topics will include the exploration of the backgrounds to museums, early Gulf museums and collections, the re-emergence of museum creation in the 21st century, and how exhibitions aim to communicate and engage with visitors. Through discussions with experts in the field, site visits, and multi-media resources you will critically examine exhibitions and institutions, with particular emphasis on examining how museums in the Gulf contribute to society, as well as how they are shaped by society.

INTERDIS 242-0

Topics in Science and Technologies studies may vary, past offerings have included:

- **Introduction to Science and Technology Studies:** What is technology? And what is this thing called science? How are the two related to one another? How are technologies invented and developed? For what purposes? We will examine these questions and similar others in order to understand what technology and science

are and how they shape and are shaped by societies. Through carefully selected readings and assignments drawn from a variety of disciplines such as history of technology, sociology of technology, history of science, philosophy of science, and media studies, we will explore these questions to gain a better understanding of how science and technology function in society. One of the hopes is that you can make a more informed decision about scientific and technological development and use.

- **Science, Technology, and Society:** Introduces you to the study of science and technology in a social context. Among other things, we will examine the definitions of science and technology, the relationship between science and technology, how science and technology shape societies, and in turn how societies influence the development of science and technology. In order to understand the role of science and technology in societies, we will explore several case studies that highlight the function of science and technology in different societies around world and in different time periods. Along the way, important concepts and key terms in the field of Science and Technology Studies (STS) will be introduced.

INTERDIS 301-0 THE DOHA SEMINAR

This interdisciplinary, honors seminar brings together professors and students from all the EC colleges to discuss issues that may include Qatari and Gulf history, arts and culture, natural and human resources, education, regional and international foreign policy, geosciences, communication and media, and other topics in which the EC campus has special expertise. **Past offerings have included:**

- **Behind the Headlines: Context and Meaning of Qatar on the World Stage:** This honors course seeks to locate historical contexts and ideological meanings that underpin Qatar’s complex and varied approaches to nation building, development, and international influence.

Qatar’s process of identity making, as with all nations and individuals, is internally contested, subject to cultural hybridities, and often is not received as intended by outsiders. Such continually reworked portraits both respond to immediate concerns and try to strike a chord with deeper cultural memories, traditions of the Gulf and the wider Muslim world whose relationship to Western modernity are still being worked out. This course will examine Qatari and regional debates on religious doctrine, race, class, gender roles, educational change, sports, public art, and media. Guest discussants who are recognized authorities in particular fields will often join classroom exchanges.

INTERDIS 379-0

Advanced Topics in Science and Technology Studies may vary, past offerings have included:

- **Topics in Science and Technology Studies: Energy, Environment, & Society:** This course examines the techno- scientific, sociological, historical, cultural, and environmental aspects of our energy production, distribution, and consumption.
- **Topics in Science and Technology Studies: Examining Disasters from an STS Perspective:** We constantly hear in the news of oil spills, airplane accidents, nuclear catastrophes, hurricane-ravaged regions, earthquake-triggered disasters, and many more. Why and how did these disasters take place? How have we responded to them? In this course we will explore the interconnection of society, environment, and technology to gain understanding of the “technological” and “natural” disasters we constantly observe in the media. Through a variety of reading and writing assignments, we will learn how journalists, filmmakers, and scholars narrate and explain these events. Further, we will examine how ideas about risk, vulnerability, accidents, and catastrophes are often associated with our scientific and

technological creations and organizations instead of mysterious supernatural forces. We will examine the role of science and technology and the concept of nature in order to understand what “natural” disasters say about humans and culture.

POLITICAL SCIENCE 242-0

Topics in Political Science may vary, past offerings have included:

- **American Government and Politics:** Provides an introduction to American politics and government, thereby equipping students with tools to understand American influence and capacity on foreign policies and current events. We will explore the history of the US constitution, the three branches of government, the news media, public opinion and political participation, campaigns and elections, and the political culture of America. We will follow American elections with interactive blogs and end with a comparative and critical perspective on US democracy.
- **Debates in Comparative Politics:** This course provides a dynamic introduction to current debates in comparative politics, enabling students to critically analyze various democratic systems and regime transitions throughout the world.
- **Gulf Society and Politics:** Investigates important themes of contemporary Gulf society and politics. The use of oil wealth by the Gulf States has hastened some sociopolitical changes and stagnated others. Studying inclusion and exclusion in citizenship laws and norms gives insight into legal and emotional concepts of national identity and nation building. Exploring the tensions between increased economic and educational opportunities for women and cultural and religious barriers highlights the struggle between modernization and tradition in the region today. Political readings are combined with literature from the Gulf region, including excerpts of Sophia Al-Maria’s *The*

Girl Who Fell to Earth. Students should end the class with a better understanding of the rapid development and transformation of Gulf society and politics, and the challenges still facing the region.

- **Introduction to Comparative Politics:** Provides an introduction to major theories of comparative government and politics. The primary goal is to understand the variety of governmental systems—democratic as well as autocratic—and the ways in which those systems translate into policy, economic outcomes, and citizen satisfaction. Depending upon instructor, case studies may include Russia, India, or Pakistan.
- **Introduction to International Relations:** Introduces students to the development of international politics in the last century and to the major theories of International relations. We will look at the development of the current international system and the ways scholars and policymakers try to understand and navigate war, peace, and the various states between.
- **Introduction to Middle East Politics:** Focuses on key political issues in the contemporary Middle East, including democracy, Islamism, terrorism, sectarianism, feminism, oil politics, and the relationship of the Middle East to other regions of the world, using case studies as illustration and to provide general background to the politics of the region.

POLITICAL SCIENCE 309-0 Islamism and Politics in the Modern Middle East

This course focuses on the role of the media in the socio-political processes in post-colonial Arab countries. It engages with the debates over such a role since the emergence of the independent Arab states in the first half of the 20th century through our present time, and the indispensable influence of the media during and after the Arab Spring. Between these two time ends, the media has been part of broader processes of nation-building, ruling-elites consolidation, identity-creation

and dismantling, as well as a crucial means of political opposition. It has also been central in supporting and defeating ideologies, rising and falling parties, and recently in overthrowing regimes that have spearheaded the manipulation of the media to stay in power. The course will examine how Arab media have evolved in various political contexts, historical phases and country case studies. Emerging states and governments in the region have used (and misused) the media for decades in their sustained effort to construct distinctive national identities. This process has been common practice across the Arab world where ‘revolutionary’ and ‘conservative’ states have converged. The ramifications of this practice where media is kept under the state control have always produced new areas for research and inquiry. Thematically, the course will cover a spectrum of subjects including loyalist media and their role in supporting political status quo, oppositional and ideological media, the politics of private-owned media, media and political change, media and foreign policy, media and social change, media and religion, the politics and influence of foreign media and off-shore Arab media.

POLITICAL SCIENCE 387-0

Special Topics in Political Science may vary, past offerings have included:

- **Arab Women and Civil Society:** Investigates the study of civil society in the Middle East and its intersections with gender. This class provides a research experience that highlights the concerns of Arab women and their engagement with their families, community, economy, and polity through various research methods. Theoretical literature on civil society and gender will be combined with a variety of case studies and research approaches, depending on the expertise of the instructor.
- **Contemporary Arab Thought:** Studies various ideologies and schools of Arab thought from the late 19th century up to current times. The intent of both teaching and class discussion will be to engage with the main principles of these ideologies and their thinkers, their perspectives on the decline of the Arab world and their offerings for revival, approaches to traditional and modern values and structures, and endeavors to (re)formulate a collective identity.
- **Democracy and Democratization:** This course addresses key questions and theories regarding the creation, design, maintenance, and failure of democracy, with a focus on the latest waves of democratization and revolution across the developing world.
- **Female Civil Society in Qatar:** Course investigates female engagement and empowerment in Qatar. Students will conduct culturally sensitive ethnographic research on Qatari women’s gatherings, carefully preserving privacy and anonymity. Supplemented with survey data and relevant social science literature, students’ end packages will include final reports as well as multimedia projects (documentary, museum installation of audiovisual materials) that will be displayed throughout Qatar. This class provides a hands-on research experience that highlights the concerns of Qatari women and their families, community, economy, policy.
- **Liberalism, Marxism, Arab Nationalism and Islamism:** Covers various ideologies and schools of Arab thought from the late 19th century up to current times. Additionally, it examines intellectuals’ perspectives on the decline of the Arab world and their offerings for revival, approaches to traditional as well as modern values and endeavors to (re)formulate a collective identity.
- **Nation Building and Nationalism:** Investigates origins and varieties of nationalism and nation building policies, including economic incentives, reinvention of traditions, historical narratives, imagined communities, definitions of

citizenship, and the politics of exclusion. Theoretical literature on nations and nationalism will be combined with a variety of case studies, depending on the expertise of the instructor.

- **Politics of Legitimacy:** The explosion of revolutions throughout the Arab world in 2011 brings attention to the importance of legitimacy for the long-term stability of political regimes. This class will study the politics of legitimacy and how legitimization strategies affect government capacity and stability, and also take a close look at Qatar, exploring why Qatar has been able to maintain its legitimacy despite the unrest surrounding it. We will study Qatar's success in comparison to its Gulf neighbors, Singapore, and China. Part of the learning will take place outside the classroom, in meetings with those in charge of various legitimization projects in Qatar. Students will end the class with a better understanding of how important legitimacy is to the political project of state-building and state-maintaining in the modern world.
- **Public Opinion:** This course is an overview of public opinion and survey research that increases students' understanding of how to critically interact with polls in order to measure and analyze public opinion. The course begins with theoretical approaches to measuring and analyzing public opinion, including an overview of new forms of media and communications and their effects on public opinion, and then proceeds to case study research. Students are challenged to create their own surveys and analyze their results in a final paper. Theoretical literature on public opinion and survey research will be combined with a variety of case studies, depending on the expertise of the instructor.
- **The Politics of the Arab Spring:** Class will look closely at the causes and outcomes of the ongoing Arab Spring transitions in the Middle East. Using the most up to date information and the tools of political science, the first half of the class will look

at the causes and the variation of protest and government response. The second half of the class will look at outcomes from multiple angles: political, social, economic, and international.

POLITICAL SCIENCE 390-0

Special Topics in Political Science may vary, past offerings have included:

- **Media and Politics in the Arab World:** Focuses on the role of the media and its politics in the nation-building of the post-colonial Arab countries. Loyalist and opposition media in their conservative or revolutionary forms are analyzed; along with themes such as media and foreign policy, media and identity and religious media. From the time of independence to the moment of the Arab Spring the course examines the politics and politicization of the Arab media throughout its evolution from press and radio to TV broadcasting and social media. The course also follows the development of the Arab media in various political contexts, historical phases and geographical locations such as diaspora media and Arabic-speaking media owned by non-Arabic countries. A considerable time and discussion will be devoted to transnational TV broadcasting media that was pioneered by Al-Jazeera in 1996, unfolding a new chapter in Arab media and its politics.

RELIGION 242-0

Topics may vary, past offerings have included:

- **Overview of Islamic Intellectual History:** Examines the development of the classical Islamic scholarly disciplines from the eighth to the twelfth centuries C.E., with some reference to the medieval and modern periods. It will focus on key intellectual disciplines such as jurisprudence (fiqh), Prophetic traditions (ḥadīth), Qur'anic exegesis (tafsīr), theology (kalām), philosophy (falsafa) and Sufism (taṣawwuf).

- **Sufism:** Sufism, sometimes referred to as “the science of the soul’s purification” (taṣawwuf) or “Islamic mysticism,” has played a critical role in the history of Muslim societies. This course provides an overview of the key doctrines of Sufism and considers their elaboration in dialogue with broader the broader intellectual, social and political history of Muslim civilizations. Four time periods covered include: the formative years (600 to 1100 C.E.); the emergence of Sufi orders (1100 to 1400); the institutionalization of Sufism in the late medieval empires (1400 to 1800); and the reform, contestation and revival of Sufism in the modern period (1800 to present).

RELIGION 387-0

Special Topics may vary, past offerings have included:

- **Islam in America:** Analyzes the intellectual history and spectrum of Islam in America from its earliest presence in the “New World,” through the rise of the Nation of Islam, to contemporary movements. Themes include notions of orthodoxy/heterodoxy, the influence of culture on religious practice, immigration and alienation, racialized religious ideologies, and the current diversity of Muslim voices.
- **Modern Reform Movements in the Muslim World:** Explores the origin and development of key religious movements such as Wahhabism, Salafism, “neo-Sufism,” the Muslim Brotherhood and Muslim millenarianism. By interrogating the nature of renewal and reform, and the influence of modernity on movements of change, we will evaluate the extent of doctrinal and social change occasioned by such movements in the last two centuries.

SOCIOLOGY 242-0

Topics may vary; past offering have included:

- **Globalization and Youth:** Perspective from the Global South: Globalization involves processes connecting cultures and societies

geographically wide apart. This course is designed to uncover ways in which youth in the global south are engaged in migration and exchanges of goods, ideas, and money, thereby making them global citizens. Through a combination of essays, ethnographies, journal articles, films, class discussions and written assignments, the course will explore the globalized experiences of youth living primarily in the Middle East and Asia.

- **Introduction to Sociology:** As a scholarly field, sociology shifts analytic emphasis from individual characteristics—typical of everyday thinking—to characteristics of the broader social context. Thus, from a sociological perspective, our perceptions of individual characteristics are inalienable from the character of such social and historical institutions as the state, economy, religion, family, schooling, popular culture, and the media. This course offers students basic concepts and training in the quality of the sociological imagination, that is, the ability to see the interaction between an individual’s biography and history. Through readings, discussions and writing assignments, it will develop students’ abilities to think critically about social issues and to articulate these ideas in writing.

SOCIOLOGY 387-0

Advanced Topics in Sociology may vary, past offerings have included:

- **Globalization and Third World:** This course examines the process of globalization especially as it occurs in countries with emerging economies. Discussion will focus on how global connectivity is created and sustained by various institutions and practices including market economy, multinational organizations and ideologies of universalism.
- **Sociological Theories:** This course will introduce you to central issues in classical,

modern, and contemporary sociological theory and show how theory helps us to better understand our experience of the social world. We will explore such core issues as: the relationship between the individual, groups, and society; the maintenance and disruption of social order; forms of social change, power and agency; and defining features of modern and post-modern society. Approaching social theory as a conversation carried out in primary and secondary texts, films, class discussions and reflective writing, we will pay special attention to assumptions underlying these theories by examining biographies, intellectual influences, political views, and cultural contexts.

Interdisciplinary Programs

Middle East Studies Certificate

The most up-to-date information about the Middle East Studies (MES) certificate may be found on the website <http://www.qatar.northwestern.edu/academics/liberal-arts/certificate-in-middle-eastern-studies.html>.

The requirements are as follows:

- 4 graded courses for a total of 4 academic credits from the approved list of courses offered in Education City (see website for most current list)
- grades must be C- or better; no courses taken P/NC may be applied
- three of these courses must be taken at NU-Q
- a minimum of two courses must have been at 300-level
- No course can count towards both the major and the certificate; they may count towards both a distribution requirement and the certificate.
- Courses with 50% MES content, relevant independent study, study-abroad or Middle East North African (MENA) classes taken in Evanston may be counted.

Though proficiency in Arabic is important for serious study of the Middle East, courses in which students either learn the language or improve their reading, writing and speaking skills will not be counted for this certificate.

In constructing a meaningful course of study, students should consult with a member of the MES certificate committee (see below). In addition, they should consult with their academic adviser in order to ensure that the certificate articulates well with their major, concentration or internship plans.

MES Certificate Committee Members

Ibrahim N. Abusharif
Khaled Al Hroub
Joe F. Khalil
Sandra L. Richards
Zachary Wright

Minor in Media and Politics

The Minor in Media and Politics is offered jointly by Northwestern University in Qatar and The Georgetown School of Foreign Service in Qatar. It capitalizes on the strengths of both universities to provide students with an enhanced understanding of the role of mass communication in political, diplomatic, and policy-making processes, as well as the role of politics in the shaping of mass media products and policies. The Minor enables students to understand better how politicians, diplomats, and policy makers influence, and are themselves influenced by, the media in its myriad forms and formats. It also introduces students to the ideological and political implications of the representations that the mass media generate. Students are required to take three courses in government and politics at Georgetown SFS-Q and three courses in media studies at NU-Q. (See the NU-Q website for specific course offerings and application instructions.) NU-Q Communication majors may not double-count courses to fulfill the major requirements and the Minor, so Communication majors should consult their academic adviser for appropriate courses.

Administration, Full-Time Faculty and Staff

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Ann Woodworth (MA), Associate Professor in Residence

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Abraham N. Abusharif (MSJ), Associate Professor in Residence

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Justin Martin (PhD), Assistant Professor in Residence

Andrew Mills (MS), Assistant Professor in Residence

Christina M. Paschyn (MSJ), Assistant Professor in Residence

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Giovanni Bandi, Adjunct Lecturer

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in Residence

Maria Lombard (PhD), Assistant Professor
in Residence

Hasan Mahmud (PhD), Assistant Professor
in Residence

Jocelyn Sage Mitchell (PhD), Assistant
Professor in Residence

Yulianto Mohsin (PhD), Assistant Professor
in Residence

Mounir Ouanaïmi, Adjunct Lecturer

Christopher Sparshott (PhD), Assistant
Professor in Residence

Tracy L. Vaughn-Manley (PhD), Associate
Professor in Residence

Zachary Wright (PhD), Associate Professor
of History and Religion in Residence

Office of the Dean

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Sian Sadler, Executive Assistant to the Dean

Christy Marianta, Executive Assistant to
the COO

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Michelle Telfici, Academic Adviser

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Heba Gomaa, Academic Records Assistant

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Louise Malinis, Administrative Assistant,
Journalism

Bianca Simon, Administrative Assistant,
Academic Affairs and Research

Delora Sequeira, Communication Support

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Amy Khatib, Manager of Student Finance

Community Relations

Haneen Hindi, Community Relations Support

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Planning, Development and Construction

Ray Corcoran, Director of Facilities

Dragos Onciul, Facilities Administrative
Assistant

Jesly Quimbo, Facilities Workshop Technician

Genus Salas, Facilities Services Supervisor

Rommel Solicar, Facilities Supervisor

The Media Majlis at Northwestern University in Qatar

Pamela Erskine-Loftus, Director
and Adjunct Faculty

Human Resources

David Albanese, Director of Human Resources

Resil Barcelo, Human Resources Coordinator

Saeed Mohamed, Government Relations
Manager

Connie Ramadan, HR Administration Manager

Kim Theodore, Human Resources Manager

Information Technology

Robert Vance, Director of Information
Technology

Frank Box, Infrastructure Project Manager

William A. Froning, Network Engineer
and Computing Security Analyst

R. Daniel Hague, Senior Audiovisual
Technologist

Christopher Hurless, Systems Engineer/
Administrator

Shakir Hussain, User Support Specialist

Nadeem Lughmani, Senior Network Engineer

Jesse Manley, Administrative Assistant

Tames McTigue, Senior Systems Engineer/
Administrator

Rajiv Ravishankar, User Support Specialist

Paul Wood, Senior User Support Specialist

Library

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 Mel Aquino, Library Associate
 Jocelyn Casambros, Library Assistant
 Iman Khamis, Technical Services Librarian
 Jesusa Llagas, Library Support
 Victoria Ng'eno, Administrative Assistant
 Ryza Odencio-Tenorio, Library Assistant
 Jeremy Walker, Public Services Librarian

Media and Publications

Marium Saeed, Research Assistant

Production & Digital Media Services

Geoffrey Cannaby, Director of Production and Digital Media Services and Adjunct Faculty
 Chris Adamescu, Broadcast Systems Administrator
 Chito Almacen, Production Equipment Specialist
 Wielder D. Catapat, Manager of Production Operations
 Amir Hussin, Broadcast Engineer
 Shinoj Leela, Broadcast Support Engineer
 Patrick Tingson, User Support Specialist
 Ihsan Yahya, Chief Broadcast Engineer

Research

Klaus Schoenbach, PhD, Associate Dean for Research
 Elizabeth Lance, Research Administrator

Strategic Media, Marketing and Communications

Nanci Martin, Director, Strategic Media and Marketing
 Alanna Alexander, Marketing and Communications Support
 Jan-Marie Petersen, Web Content Manager
 Bradford Rawson, Marketing Manager

Student Affairs

Greg Bergida, Director of Student Affairs
 Patricia Collins, Health and Wellness Coordinator/Counselor
 Tiffany Ho, International Experience Manager
 Marie Newkirk, Career Services Manager
 Kristal Sawatzke, International Experience Coordinator
 Keelie Sorel, Assistant Director of Student Affairs
 Indee Thotawattage, Student Life Specialist

The Writing Center

Bronwyn Bethel, Writing Center Administrator and Adjunct Faculty

Northwestern University in Qatar

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Education City

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